#	Question	Answer	
	Affordable Housing		
1	What is affordable? Affordable to residents who now live here?	The Feasibility Study conducted an affordable housing market analysis and leveraged other affordable housing studies. The Study looked at all levels of affordability to include deeply low income and extremely low income levels and the report back will explain those results. For more information on affordability levels and definitions, please review our Affordable Housing Fact Sheet on our Feasibility Study website.  Answered by LA County Chief Executive Office	
2	Why is affordable housing not built in high resource areas?	There are a few reasons why we may not see a lot of affordable housing projects applying for funding in high resource areas, including the cost of land and availability of suitable sites for development. In 2018, the County noted this need to encourage more affordable housing projects in high resource areas to apply for County funding and consequently bring units to those areas and began a strategic focus on how to encourage these types of development.  Developers find and purchase land for supportive housing projects in advance of searching for funding, so it typically takes a year or so for County priorities to influence project locations. Beginning in 2018, the County increased its focus on high resource areas and developed new scoring for such projects to promote more of these developments. The increased focus by the County is starting to show dividends, as our most recent Notice of Funding Availability attracted three project applications in highest resource areas, six applications in high resource areas, and three projects in moderate resource areas. We are still in the initial evaluation stages of these projects, so at this time there is no information on how such projects will fare with their funding applications, but the number of applications is encouraging. The County will continue to focus efforts on attracting more projects in high resource areas and will adjust our strategy accordingly to ensure a good mix of project locations throughout the County.  Answered by LA County Development Authority	

	Community Priorities, Needs and Services	
3	We want accessible rental apartments for low-income people, and stores for people who are starting their businesses to support themselves. I appreciate your attention to it, thanks again.	Thank you for your comments; the community has shared these desires with the Study team and the Reuse Framework will identify these community needs. Affordable housing is one of the most significant priorities of the Study per the direction of Supervisor Solis, as well as integrating with the local community and economy.  Answered by LA County Chief Executive Office
4	Will there be any efforts to ensure green ways to travel? For example, running paths, walking paths, bike paths around the campus? It would be great if those also connected to Cal State LA to give the community a long exercise route across Boyle Heights and East LA.	The Study Reuse Framework will uplift green space and pedestrian improvement recommendations, such as walkways, signage, landscaping, and improved bus stops. Also, as part of Metro's study to add a Metrolink Station at LAC+USC, Metro will also be looking at first/last mile connections to improve transportation access and to make the campus more walkable/bikeable. Once these preliminary recommendations are made later this Spring, the County will work to advance recommendations into design.  The idea of connecting Cal State LA to the LAC+USC Campus is very interesting. We appreciate all new ideas!  Answered by Office of Supervisor Hilda L. Solis and LA County Chief Executive Office
5	Will there be more parking designated for all future employees?	Parking spaces required for staff and clients will be addressed as a campus wide solution. In other words, parking for the new buildings may be located within the new development as well as nearby within adjacent lots and structures. Parking will be added to the campus as part of the renovation of General Hospital and the redevelopment of West Campus.  For the future re-use of General Hospital, the selected developer will be ultimately designing exactly how the various uses will be laid out.  Answered by LA County Department of Public Works and LA County Chief Executive Office

6	Can we have training for injured people? It's hard to find a job when you are injured.	Thank you for your question. We will share this desire with the County Department that leads workforce training, the Department of Workforce Development, Aging, and Community Services (to become the Department of Economic Opportunity).  In addition, across the street from the Medical Center on Marengo is the local office of the CA Department of Rehabilitation which provides employment and independent living services for those with disabilities.  Answered by LA County Chief Executive Office; LAC+USC Medical Center Foundation
7	I am also very concerned about traffic, violence, and prostitution.	These issues are very concerning to everyone on the campus and in the community. There are several efforts underway to improve transit and safety, and alleviate the concerns you mention. The Restorative Care Village and the permanent supportive housing being developed at the intersection of Zonal and Mission will help house persons experiencing homelessness in the community and provide supportive services to help stabilize these individuals. Please feel free to continue to join HICP monthly meetings to express ongoing concerns. These areas will continue to be addressed in future phases of the project.  Generally, roadways around the LAC+USC Medical Center are under the jurisdiction of the City of Los Angeles. Recently, new pedestrian crosswalks have been installed across Marengo to improve safe access to the Medical Center. If there are specific concerns you have regarding traffic at specific locations, e.g., a new stop sign is needed at a certain intersection, we are happy to connect with the City of Los Angeles to help address those issues.  Answered by Los Angeles County Homeless Initiative and Affordable Housing and Office of Supervisor Hilda L. Solis
8	Can you provide the materials in Braille? Can you address what is being discussed around all of these plans and SAFETY?	Thank you for your suggestion; We want to make the Feasibility Study accessible to as many people as possible. We will explore opportunities to make the Study more accessible once it is made public after it is presented to the Board of Supervisors.  Answered by LAC+USC Medical Center Foundation

9	What kind of resources are offered for underage students that are or were a victim of drugs and gang violence in Boyle Heights?	Our heart goes out to youth victims of violent crime related to drugs and / or gangs. For resources to support this specific population, we encourage you to reach out to Alma Family Services, the lead agency for a collaborative Gang Reduction Youth Development Program (GRYD) serving youth and families who reside in the Boyle Heights / Hollenbeck area of the City of Los Angeles. Although GRYD is not specifically a victim's resource organization, they do serve youth who are impacted by and / or at risk of gang-involvement. You can also always contact The Wellness Center at 213-784-9191 <a href="https://almafamilyservices.org/youth-development-services/">https://almafamilyservices.org/youth-development-services/</a> Answered by LAC+USC Medical Center Foundation
10	Also communities with differently abled persons, disabled, developmental disabled, and those on the Autism Spectrum / children AND adults.	Community serving spaces in the General Hospital and West Campus are being considered for a range of potential services, including programs for special needs adults and children.  This is certainly a big concern for residents in the area with disabled and differently abled family members, which we have heard at many community meetings.  There are many wonderful organizations serving this community. For more information, please contact <a href="The Wellness Center">The Wellness Center</a> at 213-784-9191.  Answered by LAC+USC Medical Center Foundation
11	Will there be a legal aid component to this project?	It is not clear what information the questioner is seeking as it relates to the Feasibility Study and campus projects at the LAC+USC Medical Center. The Feasibility Study will address potential uses in the community and technical sections of the report but will not specifically describe programs or partners. However, The Wellness Center and the LAC+USC Medical Center have a partnership with Neighborhood Legal Services of Los Angeles County (NLSLA). NLSLA is one of the tenant partners at The Wellness Center and is available for legal consultation on a range of issues. Please call The Wellness Center at 213-784-9191 for a referral or visit NLSLA's website to learn more (nlsla.org). Answered by LAC+USC Medical Center Foundation

## **Homelessness: Prevention, Housing and Services**

The developments around the LAC+USC Medical
Center and the USC Health Campus are contributing
to displacement from rising rents and home prices.
What is being done to address the causes of
homelessness in addition to building affordable
units?

The County has a range of programs to try to prevent homelessness by providing rental assistance and supportive services to people who self-identify or are identified through analysis of County data as at-risk of homelessness. The Department of Health Services' Homeless Prevention Unit is described here: <a href="https://dhs.lacounty.gov/housing-for-health/programs/">https://dhs.lacounty.gov/housing-for-health/programs/</a> In addition, the County's Department of Consumer and Business Affairs (DCBA) Stay Housed Program provides legal assistance to tenants facing eviction:

https://dcba.lacounty.gov/newsroom/stay-housed-l-a-county-tenant-assistance-program-launched-free-legal-services-to-tenants-facing-eviction/. The Los Angeles Homeless Services Authority (LAHSA) also provides prevention services, administered by community-based organizations throughout the County: https://www.lahsa.org/documents?id=4357-homelessness-prevention-flyer.

Answered by Los Angeles County Homeless Initiative and Affordable Housing

13 Despite the reported more than 180,000 temporary and permanent units built, it seems that the number of homeless did not diminish rather seems to increase. Is this the case? Can you elaborate please?

Unfortunately, although we are housing more people than ever, we are seeing a continual inflow into homelessness as folks struggle with the cost of living and others struggle to exit homelessness due to various barriers. We need to continue to increase the supply of housing, while also making sure that we are catching people before they fall into homelessness. The County has been working hard to revamp our strategies so that we can do a better job preventing homelessness and stemming the inflow into homelessness.

Although we have been successful in housing more people experiencing homelessness than ever before, we still do not have enough resources to keep up with the number of people who are falling into homelessness each year and those who become "stuck" in homelessness due to various barriers. We need to continue to build our supply of permanent units and work with landlords to encourage them and incentivize them to accept tenants with rental assistance vouchers. Without sufficient access to permanent housing, our temporary housing sites do not have sufficient turnover to accept new participants and there are few opportunities for people to leave the streets. Through projects like Project Homekey and other state, local, and federally funded programs, we are building our supply of housing and hope that this will increase "throughput" in our system, allowing more people to access the help they need.

Answered by Los Angeles County Homeless Initiative and Affordable Housing

Regarding Homeless Persons. Are there any resources such as job opportunities, counseling and funds that go towards minors who are homeless to get them back on their feet or back on track with schooling? Are there any funds that go towards transportation or to make them look professional?

Yes, partnerships between our workforce development system, homeless services system, and other public benefits programs do serve youth seeking to exit homelessness and access education, training, and jobs. One such program is LA:RISE, a subsidized employment program that involves partnerships between social enterprises and workforce centers: <a href="https://redf.org/what-we-do/larise/">https://redf.org/what-we-do/larise/</a>. Further, the Department of Child and Family Services offers programs specifically for youth aging out of the foster care system. In addition, the Youth Coordinated Entry System, administered by the Los Angeles Homeless Services Authority (LAHSA), provides programming targeted for youth and their families. Many programs administered by LAHSA, the Department of Public Social Services, the Workforce Development Aging and Community Services (WDACS) department, and others offer funding for transportation and clothing for eligible clients.

We also have a partner organization at The Wellness Center, <u>Jovenes</u>, <u>Inc.</u>, which provides a home, support and a family for youth, ages 18-24 to end their cycle of homelessness. Located in Boyle Heights and serving communities throughout Southeast LA County, Jovenes works deeply with our youth focusing on not only their needs for housing, but also healthcare, education, employment and trauma recovery.

Answered by Los Angeles County Homeless Initiative and Affordable Housing and LAC+USC Medical Center Foundation

15 Will the building include services for homeless individuals who have dual diagnosis of drug addiction and mental health illness?

There is an acknowledged urgent need for these services on our healthcare campus and for our community. While the General Hospital building is not being considered for this specific purpose, there is a dedicated facility on the campus with doors to open in Spring 2022 that is dedicated to providing services for this highly vulnerable population.

The Restorative Care Village (RCV) project, located on West Campus along Zonal Avenue, is designed to serve medical center patients with health, mental health and substance use disorder needs facing unstable living conditions. The project will provide 160 transitional beds across five new buildings. These include the Recuperative Care Center (RCC) which provides transitional housing and support services to assist patients exiting acute medical care facilities (hospitals) who lack stable housing and a care network to ensure their successful recoveries. The other four buildings comprise the Residential Treatment Programs (RTP), which will be operated by the Department of Mental Health and their contractors to assist patients with mental health conditions by providing transitional housing and support services to improve recovery outcomes. Both programs will offer resources to connect patients with continued care and permanent supportive housing options to safely transition back into the community, including substance abuse recovery programs.

		All supportive housing projects that receive County funding are required to provide a supportive services plan for residents that includes individualized case management, mental health care, and substance use services, among other supportive services.  Answered by LA County Department of Public Works; LA County Chief Executive Office; LA County Development Authority; Office of Supervisor Hilda L. Solis; LAC+USC Medical Center Foundation
16	I wonder if low-cost housing can be very intentional with making sections to keep everyone safe where those that need more services can be clustered in the same unit of housing.	The Restorative Care Village (RCV) offers transitional, temporary housing for patients suffering from both medical and mental health conditions. The intent of the RCV development is to offer concentrated assistance to those experiencing similar health conditions within a safe housing situation to support their continued recovery. Housing at the RCV is not on a payment basis and is part of the continuum of health care services for those populations needing this type of assistance. Counseling services will be offered at the RCV to connect patients with permanent supportive housing resources once they are ready to leave the RCV.  For the future re-use of General Hospital, the selected developer will be ultimately designing exactly how the various uses will be laid out.  Answered by LA County Department of Public Works and LA County Chief Executive Office
		Feasibility Study Financing
17	Why are commercial office space & market rate housing included in the Feasibility Study?	The Study analyzed many different potential re-uses because the General Hospital building and West Campus are so large. Additionally commercial office space may allow for new career opportunities for local residents. Supervisor Solis wants to attract multiple Best-in-Class developers to transform General Hospital and West Campus into a thriving, sustainable community hub which may require a multitude of uses, allowing potential developers the flexibility to bring their best ideas and approaches forward. The community would continue to have opportunities to uplift community priorities through future phases of development.

how the various uses will be laid out.

Answered by LA County Chief Executive Office

For the future re-use of General Hospital, the selected developer will be ultimately designing exactly

18	What would be those requirements for federal subsidies? Could you give examples?	Different federal subsidies have different, specific requirements to receive the funds. These can include a requirement for the funds to be spent by a certain date; a contribution of additional funding from local government (referred to as a "local match"); or that certain programs or functions occur. The Feasibility Study is identifying a range of options funding options for future developers.  Answered by LA County Chief Executive Office
	Feasibilit	y Study Release and Community Participation
19	When will the feasibility study be available to the public? Will there be any other opportunities for community feedback prior to the approval?	The Study will be provided to the Board of Supervisors at the end of April 2022, at which time it will also become a public document and posted to the General Hospital Feasibility Study website.  The planned May 2022 Community at Large meeting is an opportunity to learn about the Study. The RFP process includes opportunities for the community to provide feedback on future phases of this initiative.  Additionally, the Study will help inform the Request for Proposals (RFP) and portions of the Study document will be incorporated into the RFP. For example, the HICP has uplifted to the County the desire that each developer should be required to submit a Community Engagement Plan as part of their proposal. We know this is of great importance to the community, and are confident there will be strong community engagement opportunities. We will share more information as we know more. To stay updated, join our mailing list.  Answered by LA County Chief Executive Office
20	We went to 2 of your 3 prior meetings. We only received your email about this meeting yesterday. Hardly anyone is in this meeting as a result. Why was	We are very sorry that this happened. We did identify a technical problem when we imported our outreach list into our email application. Some email addresses were inadvertently left-off and therefore did not receive the first round of invitations. We are very happy you were able to join

despite the late notice.

Answered by LAC+USC Medical Center Foundation

this sent to us so last minute?

21	I would like to request that this presentation is provided IN PERSON to the employees of LAC+USC	We would be delighted to bring a version of this presentation to the Medical Center staff and will connect with the Medical Center Executive Team to see what's possible. We also invite everyone to stay up-to-date via our <a href="website">website</a> and to join our monthly Health Innovation Community Partnership, HICP meetings as their schedule permits.  Answered by LAC+USC Medical Center Foundation
22	How can I officially take part in this study?	The Study Community Engagement process has concluded.  You are welcome to join our public conversations by attending our Health Innovation Community Partnership Meetings the first Friday of every month. To register, click here. For more information, visit our HICP website <a href="https://doi.org">hicpla.org</a> . We will also host another Community At-Large Meeting on the Feasibility Study in Late May 2022. To stay connected, please join our <a href="mailing list">mailing list</a> .  Answered by LAC+USC Medical Center Foundation
23	Is this available to replay the recording and share with others?	Yes, absolutely. Materials are available in English and Spanish at the General Hospital Feasibility Study website.  Answered by LAC+USC Medical Center Foundation, Inc.
24	Why aren't Wilson and Lincoln High School part of the steering committee?	The Community Engagement Steering Committee (CESC) for this project was formed in 2019 with 20 members invited to represent a wide range of community perspectives and help guide the Study's outreach efforts. There were limited spots for each particular area, so some community leading organizations were not included in this aspect of the Study. However, it is always our goal to ensure a broad range of participation and perspectives be represented, and so we have hosted meetings related to LAC+USC Medical Center development projects at Wilson High School and Hollenbeck Middle School, as well as Lincoln Heights Senior Center, Centro Maravilla, City Terrace Park, Santa Teresita Church, Boyle Heights City Hall, and the East Los Angeles Skills Center.

		We are delighted to learn of your interest to be more involved. There will be several ongoing opportunities for community engagement in the future phases of the project and we will be sure to reach out to invite you to participate.
		You are welcome to join our public conversations by attending our Health Innovation Community Partnership Meetings the first Friday of every month. To register, <u>click here</u> . For more information, visit our HICP website <u>hicpla.org</u> . We will also host another Community At-Large Meeting on the Feasibility Study in Late May 2022. To stay connected, please join our <u>mailing list</u> .
		Answered by LAC+USC Medical Center Foundation
		Future Project Implementation
25	Where would the employees who work at the old General would be relocated?	The County and Supervisor's Office staff have begun initial discussions to address this very important issue. During the post Feasibility Study phase this topic will need to be addressed in more depth, and incorporate input from the County, LAC+USC Medical Center Foundation, non-profits, and non-County entities with employees who work in General Hospital.
		Answered by LA County Chief Executive Office
	I.	Future Request for Proposals
26	Will there be community input in developing the RFP and deciding on the developers?	The County is evaluating different options for the community to provide input in the RFP and developer selection phases of the project. HICP has uplifted the desire that each developer should be required to submit a Community Engagement Plan as part of their proposal. We know this is of great importance to the community, and are confident there will be strong community engagement opportunities. We will share more information as we know more. To stay updated, join our <a href="mailing">mailing</a> list.
		Answered by LAC+USC Medical Center Foundation
27	Will the future Restorative Care Village Permanent Supportive Housing be developed after the RFP-selected developer is in place? Would the RFP-selected developer coordinate the selection of the Permanent Supportive Housing developer?	A Request for Proposals (RFP) for the Restorative Care Village Permanent Supportive Housing project was issued in October 2021 with a closing date of January 2022. Responses are in the process of being evaluated, with anticipated selection of a developer by Summer 2022. The RFP for the redevelopment of General Hospital and West Campus is a separate process to unfold later in 2022.
	the remaining appoints mousing acremper:	Answered by LA County Chief Executive Office and Los Angeles County Development Authority

	LAC+USC Campus Projects and Services		
28	When will the Restorative Care Village, RCV - Phase 1 be open and operational?	At this time, the official opening and operation of the LAC+USC Restorative Care Village Phase 1, which includes the Recuperative Care Center (RCC) and the Residential Treatment Programs (RTP) Care Center, has not been scheduled. Construction will be completed in April 2022, however, most of the buildings still need to undergo the licensing process which will take a few months. All buildings will be open and operational within 2022.  Answered by LA County Department of Public Works	
29	I have been working here at the LAC+USC VIP 24-hour forensic clinic since 2006 and have firsthand knowledge that child victims of physical and sexual abuse have a very difficult time accessing the Outpatient Building B on our campus. Is it feasible to ask to consider a more accessible and separate space to hold a specialty forensic clinic for this special and high-risk population? Taking into consideration both physical and sensory issues. Thank you! I am willing to spearhead this endeavor.	This is a very interesting observation and concern, and not one we have heard in our community engagement efforts to date. We will provide your suggestion to the LAC+USC Medical Center Executive Team for their consideration. We appreciate your compassion and advocacy for some of the most vulnerable patients of our Medical Center.  One project in particular we wanted to note does not address your specific question, but does relate to access and mobility around the campus. A project currently underway in the main hospital courtyard aims to improve the access from the Outpatient Building to the main Hospital with the addition of an elevator. The project will provide two new elevator cabs where the circular stair was previously located. This project will be complete in summer 2022.  Answered by LA County Department of Public Works and LAC+USC Medical Center Foundation	
30	When will the childcare applications be available?	The exact opening dates of the center are not yet determined as there are still some licensing requirements that are ongoing. The center will be available to both employees and community members. For more information, please contact the center's operators:  http://cdcla.org/all-locations/lacusc-childrens-center/  Answered by LAC+USC Medical Center Foundation	
31	Will there be possible job promotions for those working already at LAC+USC?	The Study does not address the present footprint of LAC+USC Medical Center nor any specific need for expansion of related healthcare services, nor any related job promotions.  Answered by LA County Chief Executive Office	

Other		
32	May I get the Health Innovation Community Partnership meetings' link?	The Health Innovation Community Partnership, HICP meets the first Friday of the month. The meetings are virtual via Zoom and open to the public. To register, click here.  For more information, visit HICP website hicpla.org.  Answered by LAC+USC Medical Center Foundation
33	Does the County have a plan to improve the City Terrace corridor and Marengo?	The County does have pavement improvement scheduled for City Terrace Drive. At the request of Supervisor Solis' Office, Public Works is looking at recommendations to convert the project into a Complete Streets project for City Terrace Drive. Public Works plans to present these recommendations to City Terrace in the coming months.  Answered by Office of Supervisor Hilda L. Solis

## **Comments**

- I am very grateful to be able to be in a health meeting for the entire community. I have daughters who work for the health sector and care for each one of the people. One of my daughters works at LAC-USC and the truth is that the immediate renovation of this medical center is necessary
- Thank you for the future Closed Captioning service
- It would be great to have a dedicated and annual Christmas Tree for the community. It would be an investment -, like a Citadel Tree but the community and campus community both would benefit after all we are a major landmark and beacon of hope!
- Many thanks to the Directors of Programs and Projects. Many thanks to the speakers. Many thanks to Supervisor Hilda Solis. To the Senator, thank you. Thanks to Assemblywoman Carrillo. Thanks to all the people who have been interested in the Community. They deserve to be recognized for all their work and effort. They deserve all respect and gratitude. Thanks. Thank you very much to each and every exponent.
- It all sounds so overwhelming and great. When looking at the design of campus and incorporating the community I hope you mean the all the communities that has been served by this campus and all that can be served in the future. We need to look toward the future as not to be caught unaware, As Level 1 Trauma Center there should be no limits