

HEALTH INNOVATION COMMUNITY PARTNERSHIP

Monthly Meeting
May 6, 2022

Reunión mensual
6 de mayo de 2022



Agenda

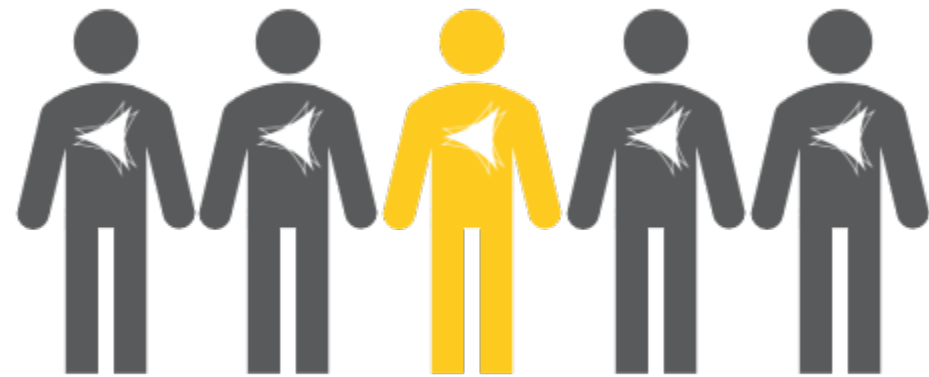
8:45	Meeting Overview, Guiding Principles and Announcement	Resumen de la reunión, principios rectores y anuncio
8:50	LAC+USC Medical Center Update	Actualización del Centro Médico LAC + USC
9:00	Civic Arts Conversations: Star Montana	Conversaciones de artes cívicas: Star Montana
9:20	Transportation Update	Actualización de transporte
9:40	Local and Targeted Hire Update: RCV	Actualización de contratación local y dirigida: RCV
10:00	Metro Area Plan Update	Actualización del plan del área metropolitana
10:20	General Hospital-West Campus Development Project Update	Actualización del Proyecto de Desarrollo del Campus Oeste del Hospital General



MAY IS NATIONAL
MENTAL HEALTH
AWARENESS MONTH



1 in every **5**



#MentalHealthMonth
#BreakTheStigma



For resources, please visit NAMI
(<https://nami.org/Home>) or call
The Wellness Center at 213-784-9191

3rd and Dangler Affordable Rental Homes Naming Opportunity

The 3rd Street and Dangler project is expected to be completed towards the end of 2023.

Help us select a name for the residential building and the pocket park!



<https://www.surveymonkey.com/r/XSVQX9G>

HICP Guiding Principles

(from our Vision
and Mission
document)

1. All participants agree to basic principles prioritizing equity, community resilience, and health in all programs and projects.
2. All participants agree to approach issues with an open mind, be willing to engage in dialogue, and commit to thinking boldly about solutions.
3. Participants will state views and ask genuine questions.
4. Participants will seek to avoid monologues and arguments; move to conversations where participants are curious and seek to understand various points of view.
5. Participants will explain reasoning and intent; share how we reach our conclusions so that others can understand our divergent reasoning.
6. Participants will attack the problem and not the person, organization, or institution.
7. Participants will define key terms so that we can attain a shared understanding.
8. Participants will share all relevant information.
9. Participants will always arrive prepared for the meeting.
10. During meetings, only one person speaks at a time; we will not engage in sidebar conversations.
11. Participants will work to develop a comprehensive, common set of information with which to solve problems and make decisions.
12. Participants will jointly design next steps.

LAC+USC

LAC+USC Medical Center
Update

**Actualizaciones del Centro Medico de
LAC+ USC**

Edgar Solis, Chief Operating Officer



LAC+USC
MEDICAL CENTER

LAC+USC Medical Center Updates

Health Innovation Community Partnership (HICP) Meeting
May 6, 2022



Give the Gift of Life! LAC+USC will host monthly blood drives all 2022!

- Appointments are available from now – December.
- To Register, scan the QR code!



In partnership with:



BLOOD DRIVE

LAC+USC Medical Center Courtyard
11:00 am to 4:00 pm



Bloodmobile parked in Center Courtyard
2051 Marengo Street, Los Angeles 90033

We strongly encourage appointments
MYSCBB.org/schedule(844)380-5220

Safety measures in place. Photo ID required. Arrive hydrated


Give the Gift of Life

2022 Blood Drive Dates

- Thursday, April 28th, 2022
- Tuesday, May 10th, 2022
- Tuesday, June 7th, 2022
- Tuesday, July 19th, 2022
- Tuesday, August 9th, 2022
- Tuesday, September 6th, 2022
- Thursday, October 6th, 2022
- Tuesday, November 22nd, 2022
- Wednesday, December 21st, 2022

LAC+USC COVID Vaccine Clinic

- COVID Vaccine Clinic at LAC+USC is open for our community.
- Please see the schedule for May, up now.

 COVID-19 Vaccine Clinic				
Schedule for May 2022 (Closed on Saturday and Sundays)				
Mon	Tue	Wed	Thu	Fri
5/2 Closed	5/3 Closed	5/4 10:00 a.m. To 5:00 p.m.	5/5 Closed	5/6 10:00 a.m. To 5:00 p.m.
5/9 Closed	5/10 Closed	5/11 10:00 a.m. To 5:00 p.m.	5/12 Closed	5/13 10:00 a.m. To 5:00 p.m.
5/16 Closed	5/17 Closed	5/18 10:00 a.m. To 5:00 p.m.	5/19 Closed	5/20 10:00 a.m. To 5:00 p.m.
5/23 Closed	5/24 Closed	5/25 10:00 a.m. To 5:00 p.m.	5/26 Closed	5/27 10:00 a.m. To 5:00 p.m.
5/30 Closed Holiday	5/31 Closed			



LAC+USC
MEDICAL CENTER

Celebrating AAPI Healthcare Heroes

- Throughout the month of May, we will be highlighting Asian American and Pacific Islander Healthcare Heroes at LAC+USC
- Anyone can submit a staff member by completing an online form or emailing lacuscpio@dhs.lacounty.gov



National Hospital and Nurses Week at LAC+USC

May 9-13

For national Hospital and Nurses Week LAC+USC has organized a week full of events to celebrate our LAC+USC Healthcare Heroes. Staff will enjoy different daily events throughout the week. There will be raffles, prizes, food, and music!

Special thanks to the LAC+USC Medical Center Foundation



National **Hospital & Nurses** *Week*

Celebrating Our Healthcare Professionals **Event Calendar** MAY 9 - 13

LAC+USC MEDICAL CENTER

Monday	Tuesday	Wednesday	Thursday	Friday
<p>Complimentary Coffee! In appreciation for your hard work and dedication, stop by Tower Cafe for free coffee</p>				
<p>Gear Day Wear your favorite LAC+USC gear!</p>	<p>Sports Day Wear your favorite team gear</p>	<p>Crazy Socks Day Wear your craziest socks!</p>	<p>Retro Day Wear your retro gear!</p>	<p>Mismatch Day Wear your mismatch clothing!</p>
<p>Fair 9:00 a.m. - 1:00 p.m. LAC+USC Courtyard Raffles & Prizes</p>	<p>Wellness Day 9:00 a.m. - 1:00 p.m. Wellness Trail by General Hospital Stop by our Wellness Center Booth and receive a free resistance band. We will have raffles, Jacket Sale, and water will be provided.</p> <p>Blood Drive 11:00 a.m. - 1:00 p.m. LAC+USC Courtyard</p>	<p>Sip & Paint 5 am, 7 am, 9 am, 3 pm, 4 pm, & 5 pm Conference Room A</p> <p>LAC+USC Town Hall 8:30 a.m.</p> <p>Meditation Session 10 am, 1 pm, & 2 pm Conference Room B</p> <p>Schwartz Rounds 10:00 p.m. 1:00 p.m. Live on Zoom</p>	<p>Nurse Retro Costume Contest Join the fun! Open to all! 10:00 a.m. - 1:00 p.m. Conference Room B Photo Booth Available</p> <p>Memorial Service Join Supervisor Hilda Solis, H3, and our Chaplains as we honor our fallen staff 12:00 p.m. - 1:00 p.m. LAC+USC Courtyard</p> <p>Nursing Leadership Presentation Guest speaker Joe Tye 9:00 a.m. - 10:30 a.m. Staff Presentation 11:00 a.m. - 12:30 p.m. 2:00 p.m. - 3:30 p.m. Conference Room A</p>	<p>DAISY & Shining STAR Honorees Luncheon 12:00 p.m. - 1:00 p.m. Conference Room B</p> <p>YOU MAKE A DIFFERENCE NURSES MONTH</p>

Enter to Win!
Enter the LAC+USC Spirit Photo Contest for a chance to win amazing prizes! Tag us on social Media for an extra entry!
@LACUSCMedical
@LACUSCMedCenter



LAC+USC
MEDICAL CENTER

EDIA Listening Sessions

From May 23 - June 3, 2022, Workforce Listening Sessions will be held as we continue our EDIA initiative.

This is your final chance to give feedback on the EDIA strategic plan. Join us!

WORKFORCE LISTENING SESSIONS

MAY 23 - JUNE 3

This is your final chance to give feedback on the EDIA strategic plan. Join us!

SIGN UP NOW!

[TINYURL.COM/EDIALISTENS](https://tinyurl.com/EDIALISTENS)



Health &
Wellness

Salud y
bienestar

Civic Arts Conversations with Star
Montana

**Conversaciones de artes cívicas con
Star Montana**

*Iris Regn, LA County Department of Arts and Culture
and*

Star Montana

Transportation
Transporte

I-710 Mobility Hubs Update

Actualización de centros de movilidad I-710

Ryan Johnson, Alta Planning and Design



710 North

Mobility Hubs

LAC+USC Health Innovation Community Partnership

May 6, 2022





Today's Topics

What is a Mobility Hub?

Project background

Project vision & goals

Existing conditions & needs

Upcoming workshops

Next steps

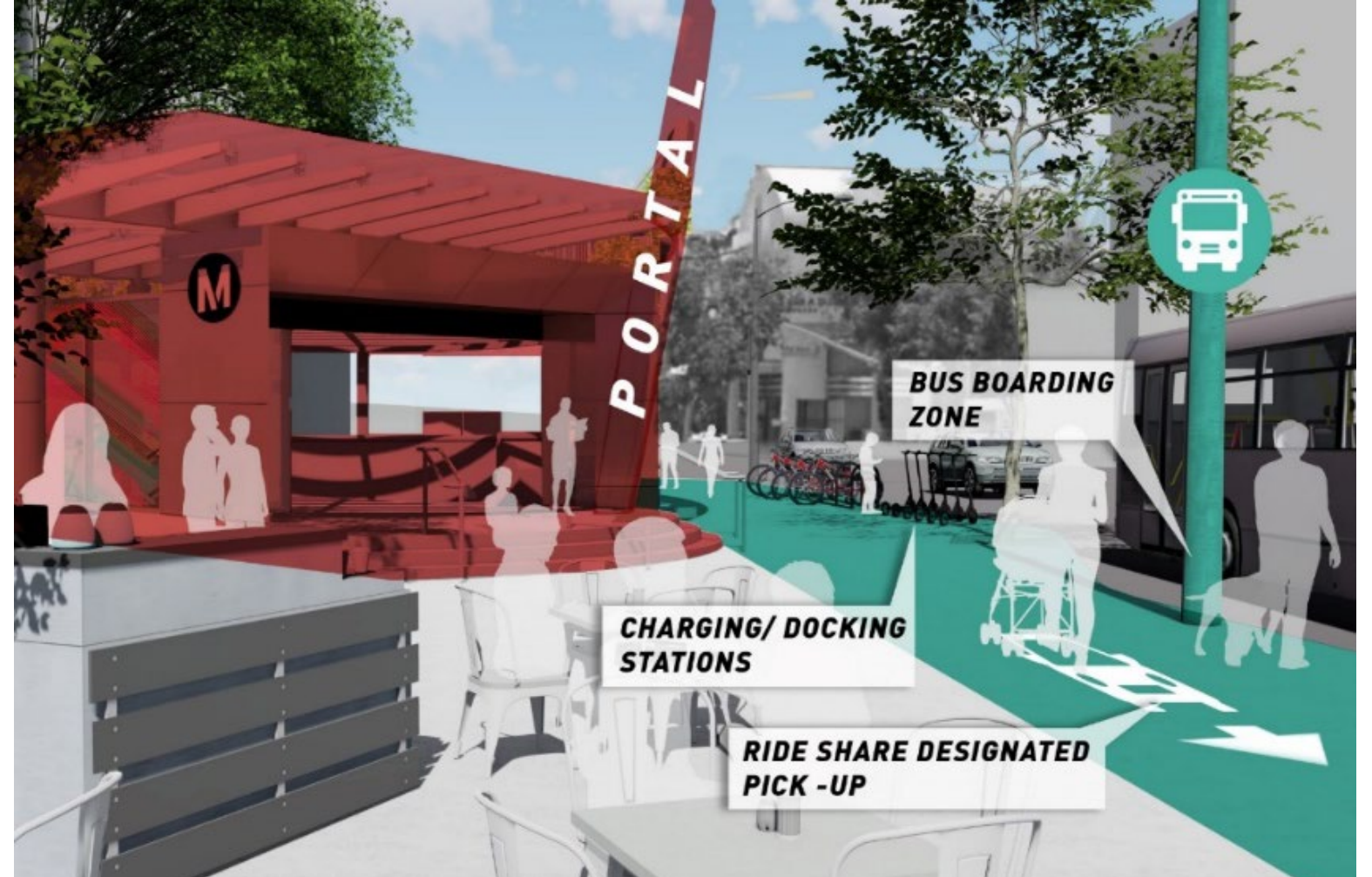
What is a Mobility Hub?

Definition

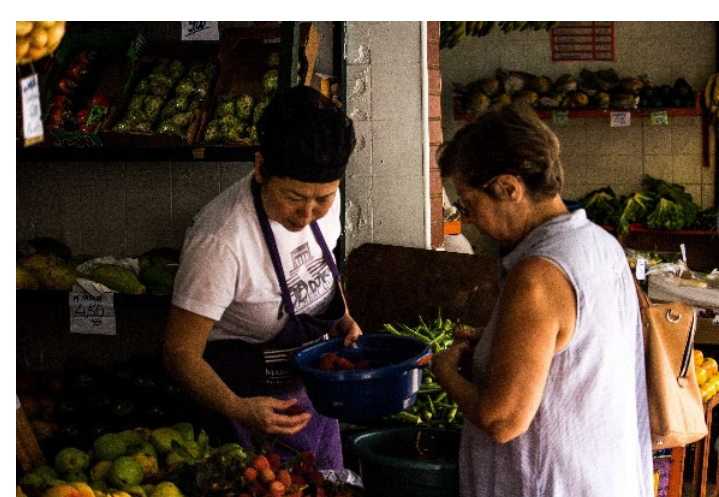
- A place where two or more travel options (e.g., walking, biking, transit, and shared mobility) come together

Key Elements

- Curbside management
- Parking for desired modes
- Wayfinding & user information
- Shared vehicles & micromobility devices
- Bicycle self-repair stations
- Placemaking opportunities



Potential Mobility Hub Amenities



Types of Mobility Hubs

1

Bus Stop Mobility Hub

2

Rail Station Mobility Hub

(includes all amenities from the bus stop mobility hub plus...)

3

Campus Mobility Hub

(includes all amenities from the rail station mobility hub plus...)

Types of Mobility Hubs

1

Bus Stop Mobility Hub



Bike share



Short-term bike parking



Seating



Wayfinding



Micro-mobility parking



Free wi-fi



Pedestrian-scaled lighting



Shade and shelter

Amenities will depend on the specific location (e.g., not all Type 1 Hubs will have the same amenities).

Types of Mobility Hubs

2

Rail Station Mobility Hub

(includes all amenities from the bus stop mobility hub plus...)



Car share parking



Bike repair station



Information kiosk



Real-time arrival signs



Electric vehicle charging



Passenger pick up and drop off



Public art installation



Long-term bike parking

Types of Mobility Hubs

3

Campus Mobility Hub

(includes all amenities from the rail station mobility hub plus...)



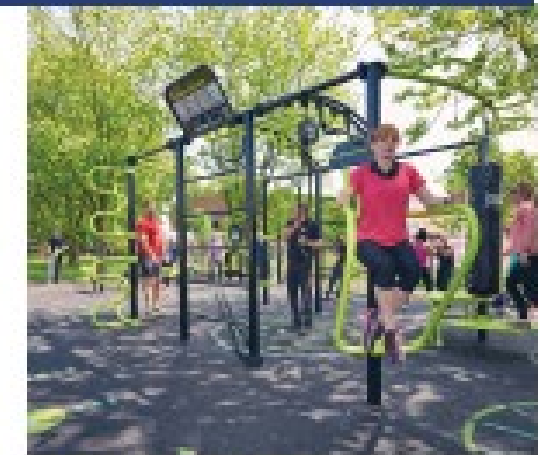
Convenience store



Convenience store



Delivery locker



Exercise playground



Work station



Work station



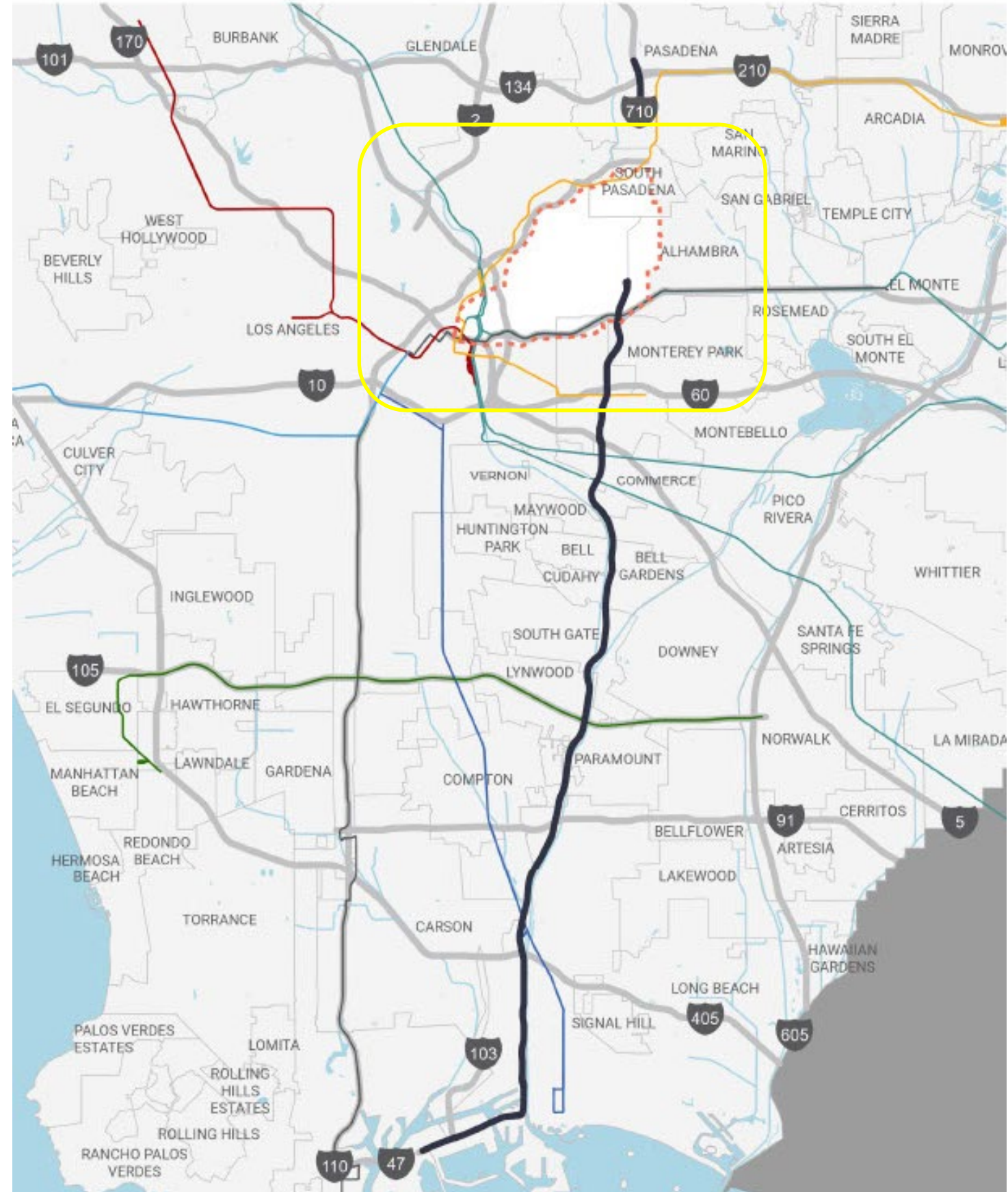
Work station



Campus kiosk

Project Background

- In May 2017, the Metro board voted to withdraw its support and \$3.2 billion in funding for completing the gap between the I-210 and I-710 freeways.
- The board voted instead to reallocate the more than \$900 million set-aside for the highway to local mobility projects.



Related Projects

<https://710mobilityla.org/>



Project Vision & Goals

Vision

Create mobility hubs that are attractive, accessible, and connected within the area surrounding the northern end of the 710 Freeway to provide residents, commuters, and employees with sustainable, affordable, and future-ready transportation options.

Goals

- **Accessibility:** Identify mobility hub locations that connect to the greater multimodal transportation network and are accessible to people using all modes.
- **Mode Shift:** Develop solutions that encourage residents, commuters, and employees to use sustainable and flexible modes of transportation, reducing vehicle miles traveled (VMT).
- **Equity:** Center the concerns and experiences of historically underserved communities within the planning process and co-create solutions that improve real, everyday transportation challenges.
- **Collaboration:** Collaborate with community members and agency partners to ensure proposed improvements are supported by all stakeholders.
- **Feasibility:** Develop solutions that are cost-effective and feasible to implement.



Project Area

Key Destinations

- Union Station
- South Pasadena L (Gold) Line Station
- Chinatown L (Gold) Line Station
- LA County Public Works HQ in Alhambra
- Cal State LA
- LAC+USC Medical Center Campus
- Ernest E. Debs Regional Park

Population Density

I-710 MOBILITY HUBS POPULATION DENSITY ACS 2019 5 YEAR ESTIMATE

 Study Area

Population Density

 0 people/sq mi

 30,000+ people/sq mi

 Metrolink Stations

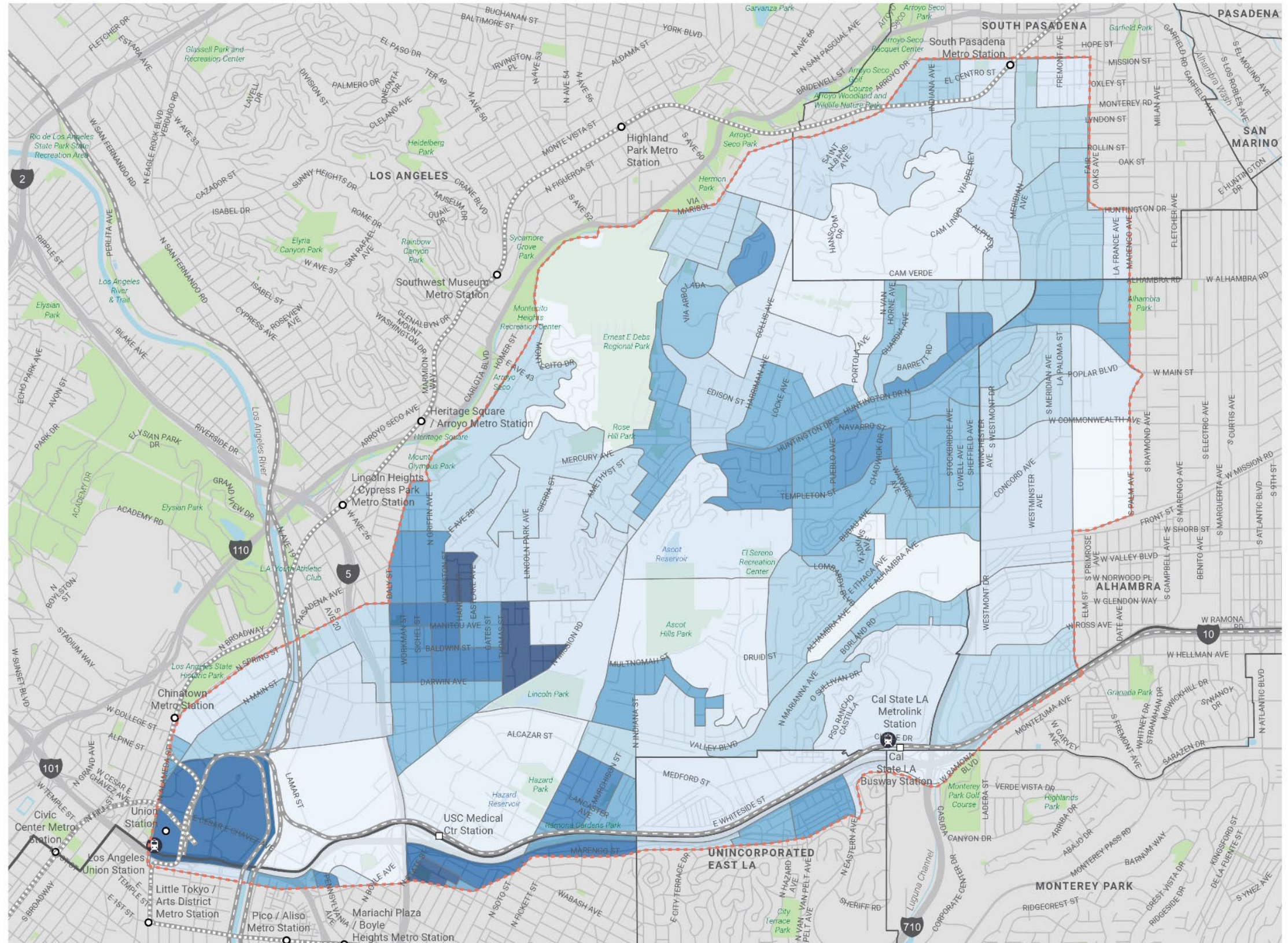
 Metrolink Lines

 Metro Rail Stations

 Metro Rail Lines

 Metro Busway Stations

 Metro Busway Lines








Employment Density

I-710 MOBILITY HUBS EMPLOYMENT DENSITY

US CENSUS LEHD 2018

 Study Area

Number of Jobs

-  1
-  10
-  100
-  1,000
-  10,000

 Metrolink Stations

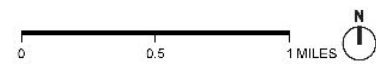
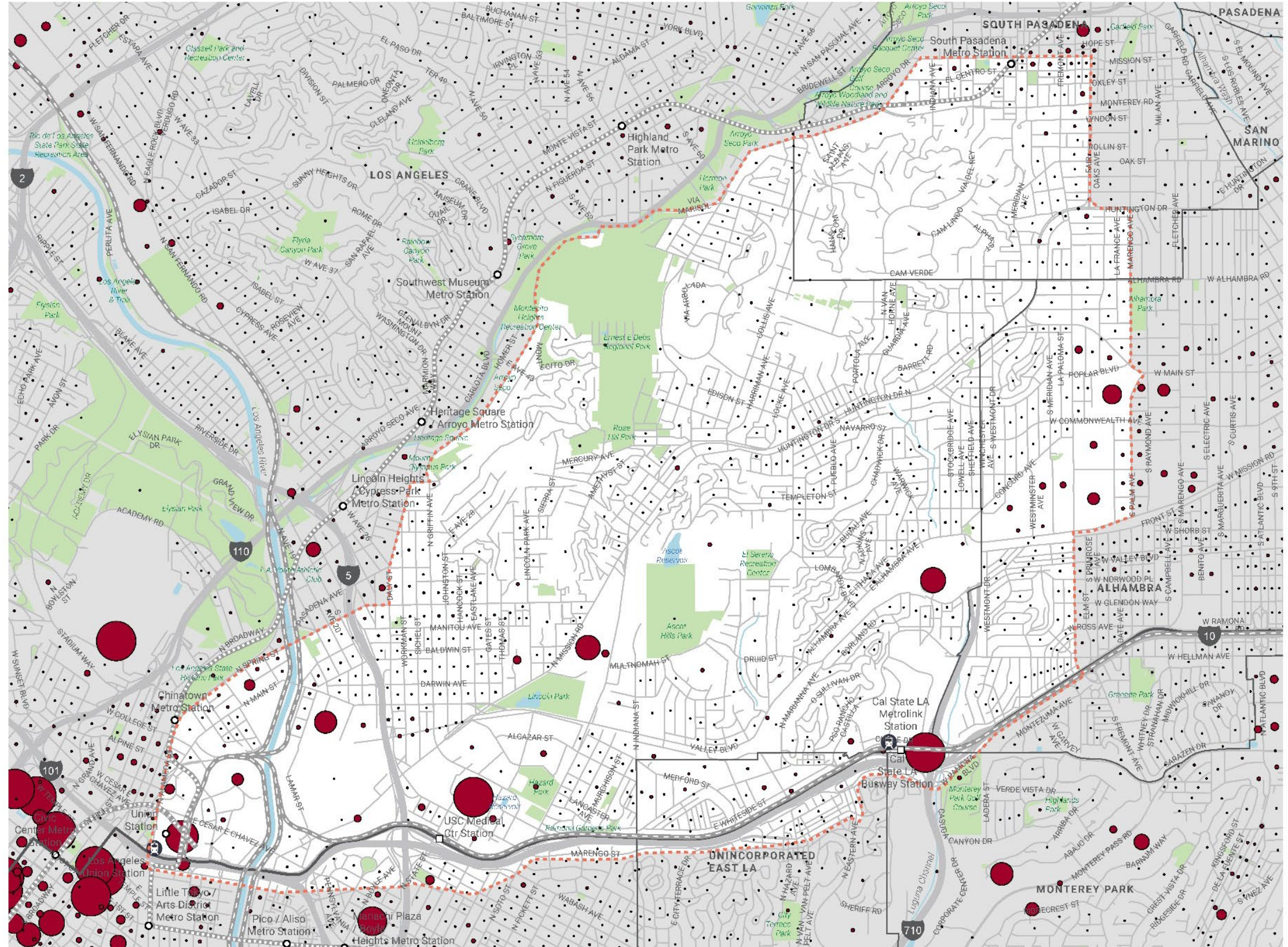
 Metrolink Lines

 Metro Rail Stations

 Metro Rail Lines

 Metro Busway Stations

 Metro Busway Lines

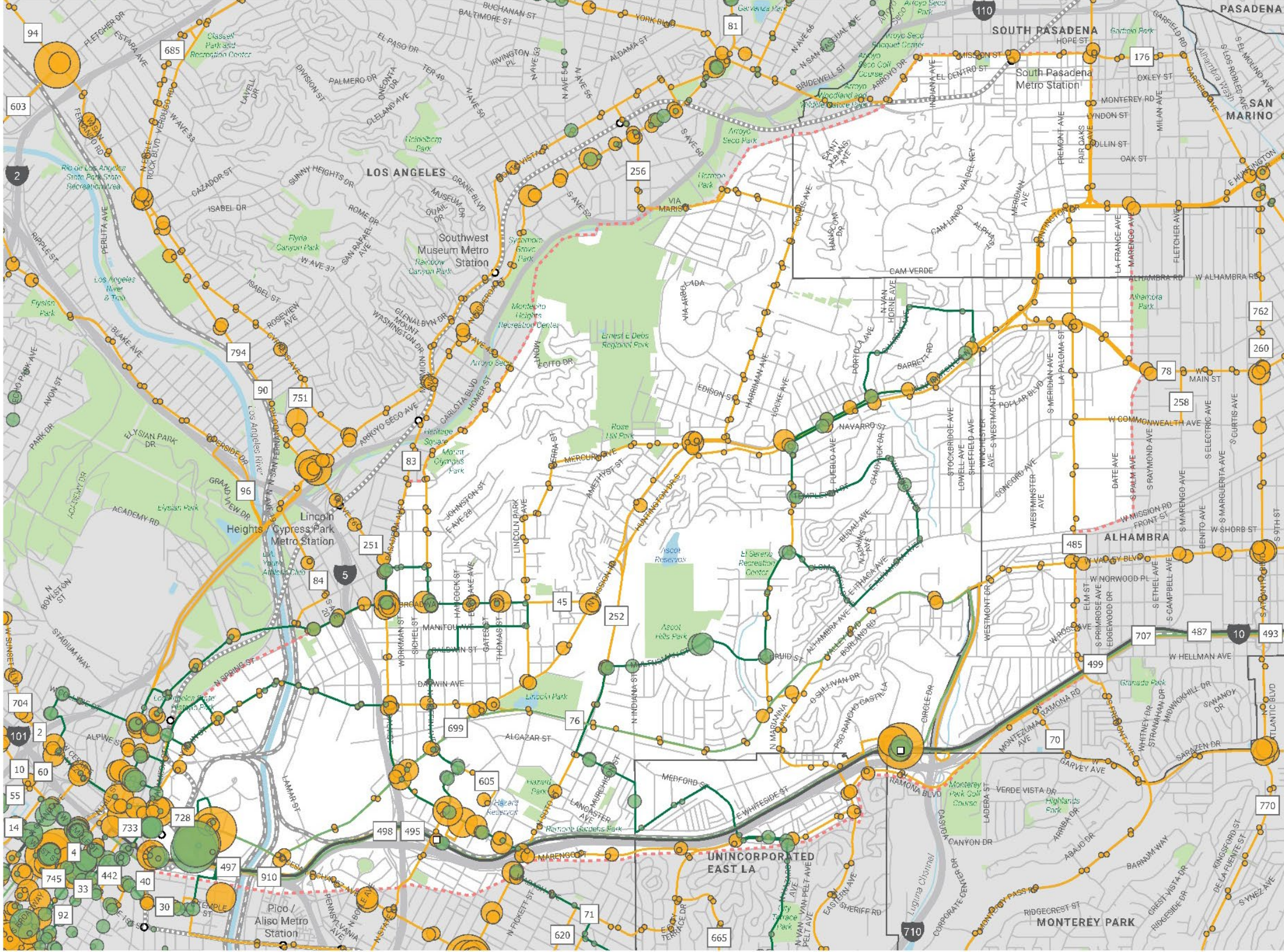
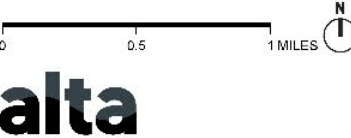


alta

Transit Ridership

I-710 MOBILITY HUBS BUS RIDERSHIP

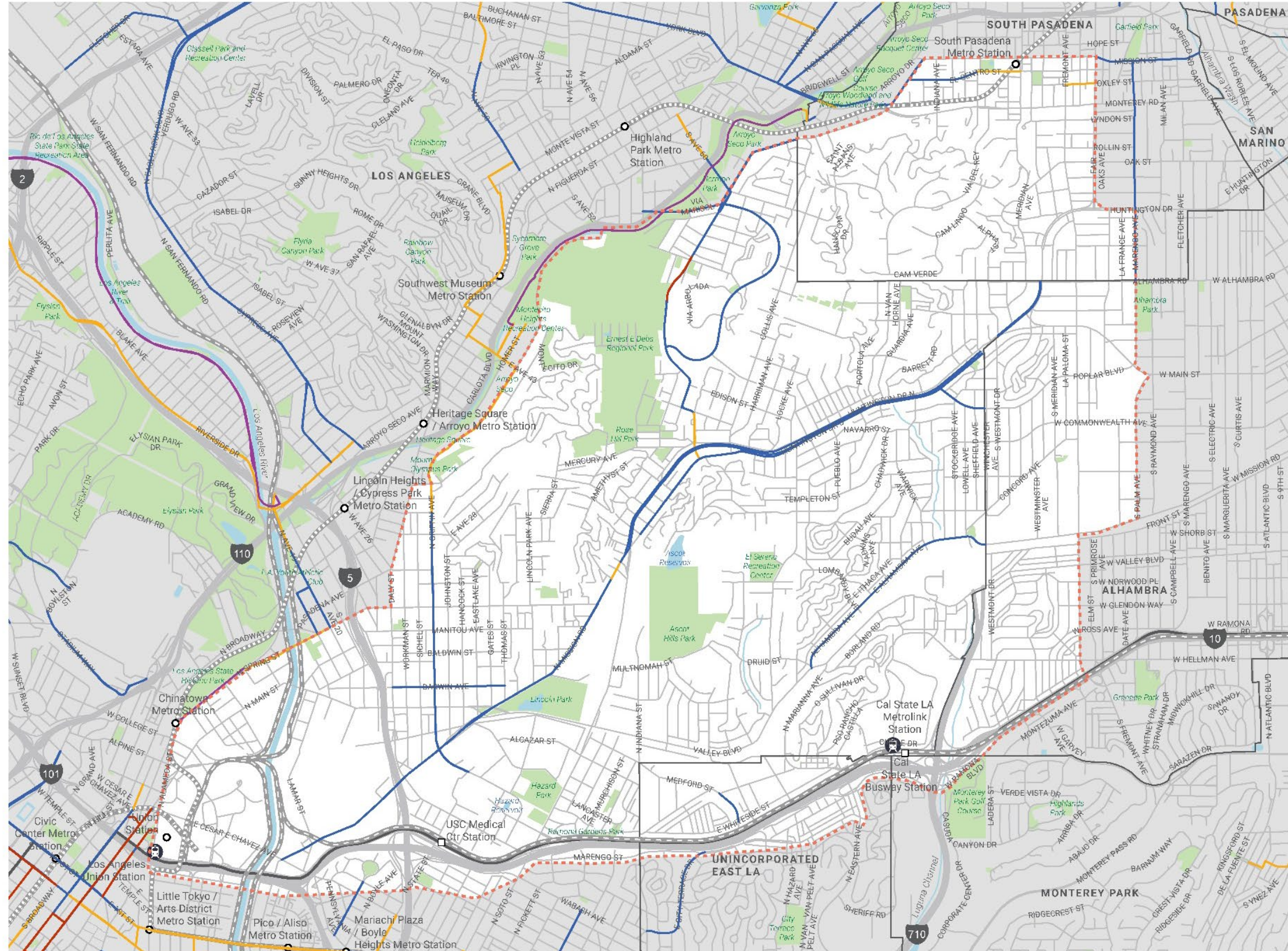
- Study Area
- LA Metro Bus Boardings**
- 0-50
- >50-200
- >200-500
- >500-1000
- >1000-2500
- Municipal Transit Agency Boardings**
- 0-50
- >50-200
- >200-500
- >500-1000
- >1000-2500
- Foothill Transit Routes
- DASH Routes
- Metro Local Routes
- Metro Busway Stations
- Metro Busway Lines**
- J (Silver)
- Metrolink Stations
- Metrolink Lines
- Metro Rail Stations
- Metro Rail Lines



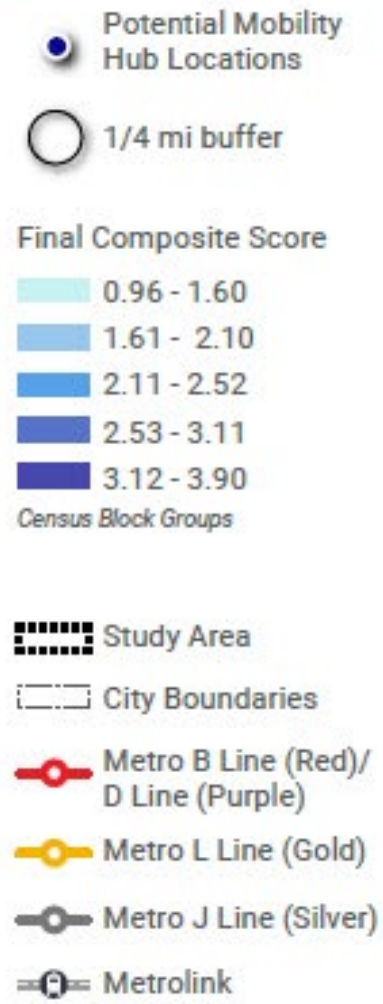
Existing Bikeways

I-710 MOBILITY HUBS EXISTING BIKEWAYS

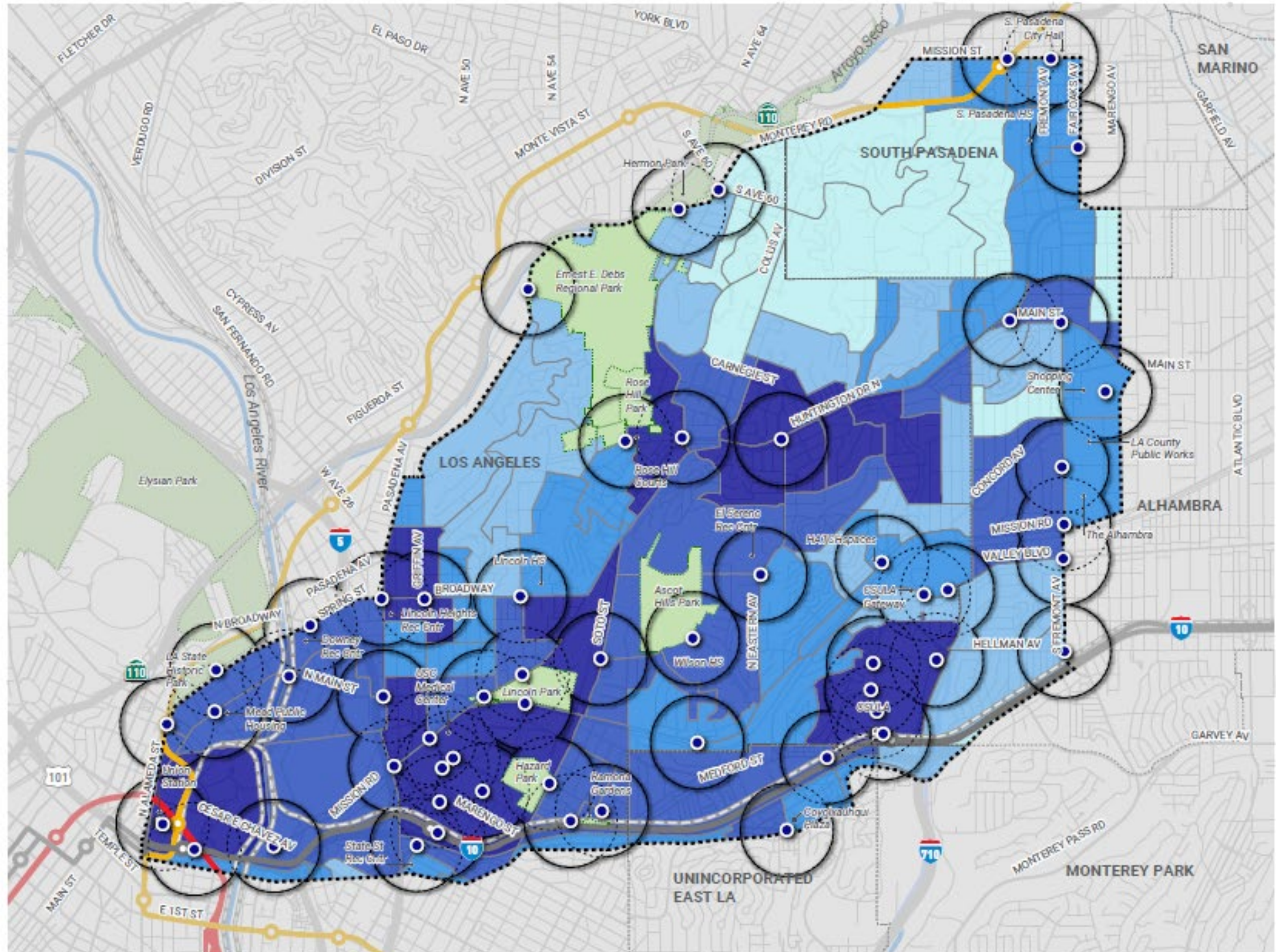
- Study Area
- Existing Bikeways**
- Shared-Use Path (Class I)
- Bike Lane (Class II)
- Bike Route (Class III)
- Separated Bikeway (Class IV)
- Metrolink Stations
- Metrolink Lines
- Metro Rail Stations
- Metro Rail Lines
- Metro Busway Stations
- Metro Busway Lines



Areas of High Need



Note: Lower scores indicate less need for mobility hubs, from an equity perspective.



Draft Mobility Hub Locations

Selected Mobility Hub

-  Typology 1: Bus Stop Mobility Hub
-  Typology 2: Rail Station Mobility Hub
-  Typology 3: Campus Mobility Hub

General Legend

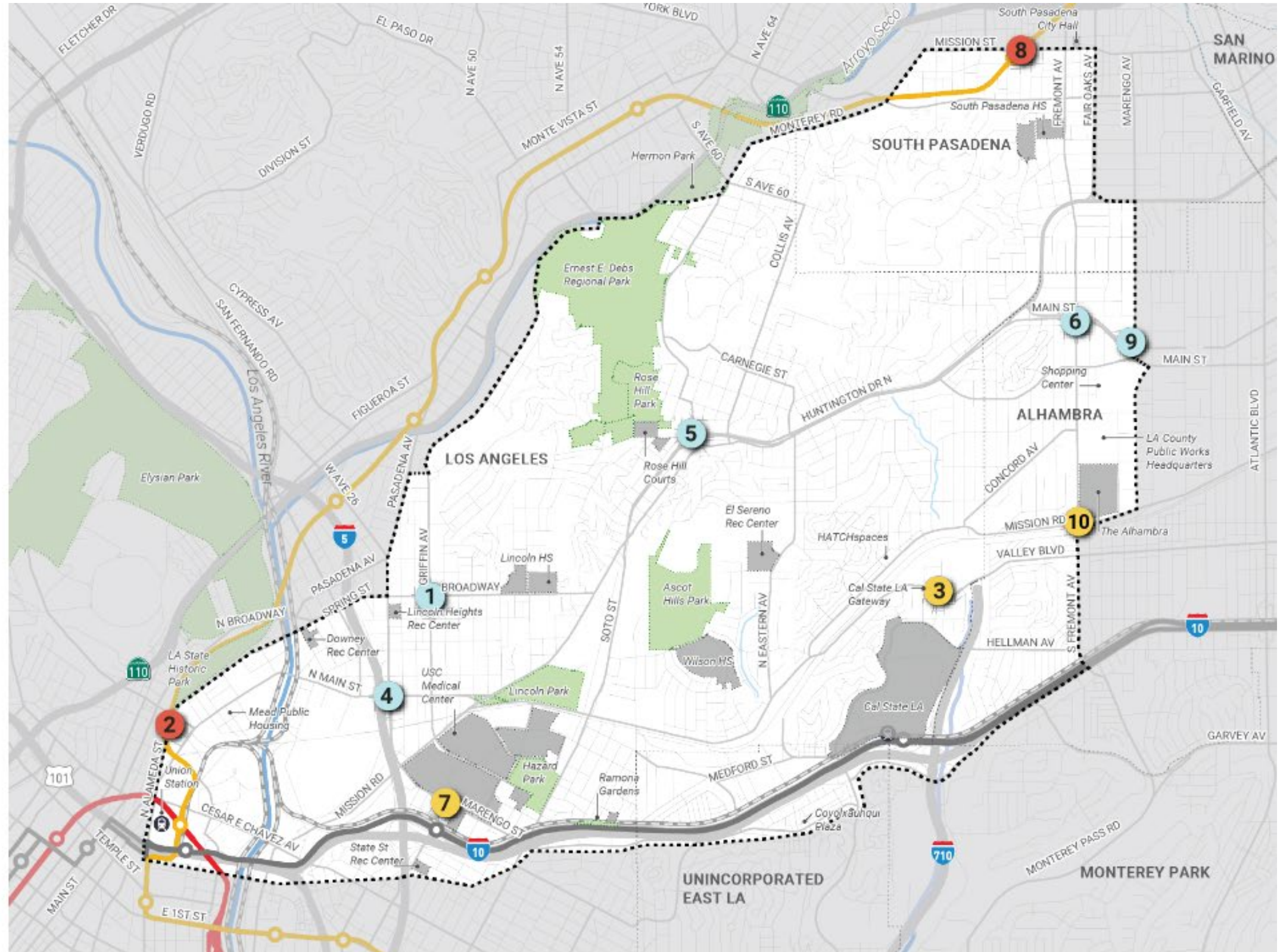
Key Destinations

-  Parks
-  Recreation Centers, Higher Education, High Schools, Civic Centers, Medical Centers, Development Projects, & Public Housing Projects

Study Area

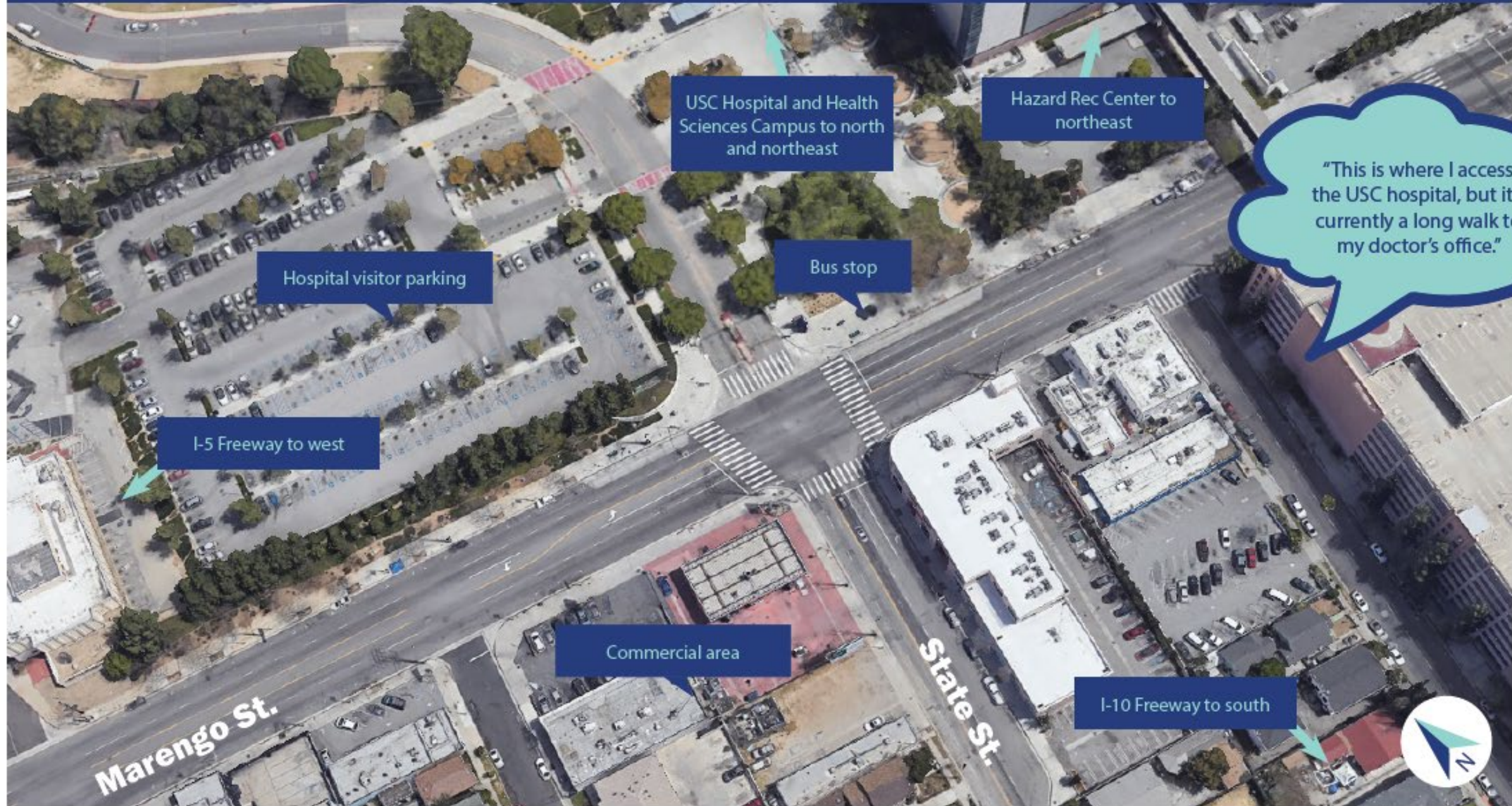
City Boundaries

-  Metro B Line (Red)/ D Line (Purple)
-  Metro L Line (Gold)
-  Metro J Line (Silver)
-  Metrolink



7

Marengo / State



Key Characteristics

- Hospital and medical school campus to north and northeast
- High ridership bus stops at intersection
- Major freeways to west and south
- Mid-density residential to south
- Community rec center to northeast

Round 2 Community Workshops

Workshop #1

- Wednesday, April 27
- Cal State LA Wellness Fair

Workshop #2

- Saturday, April 30
- Ascot Hills Kite Festival

Workshop #3

- Sunday, May 1
- Alhambra Eco Fair @ Golden Streets

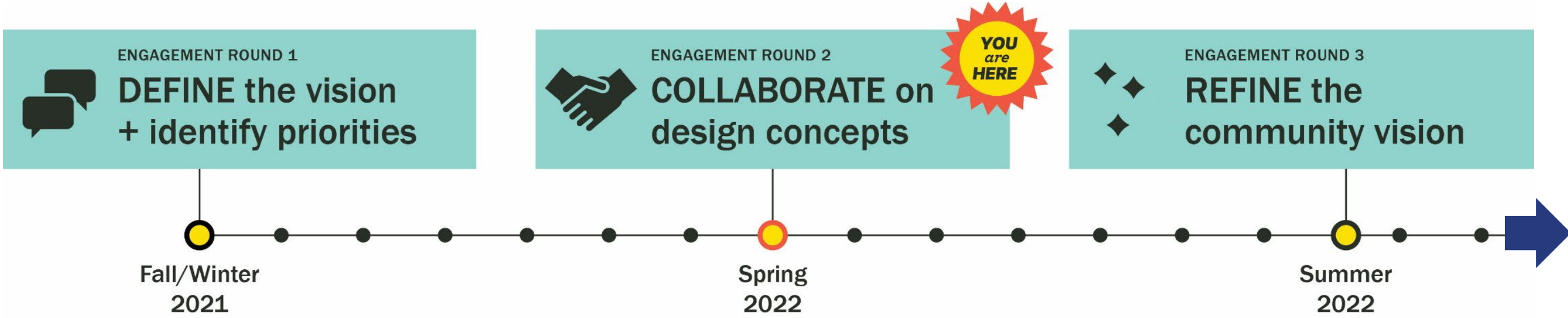
Workshop #4

- Thursday, May 12
- South Pasadena Farmers Market

710mobilityhubs.com



Engagement Timeline



Next Steps



Thank you!

710mobilityhubs.com

Contact

Ryan Johnson

Consultant Project Manager

ryanjohnson@altago.com

Opportunity

Oportunidad

Local and Targeted Hire Update on the Restorative Care Village Project

Actualización de contratación local y específica sobre el proyecto de aldea de atención restaurativa

Rosa Soto, LAC+USC Medical Center Foundation, Inc.

Isidro Villanueva, WDACS

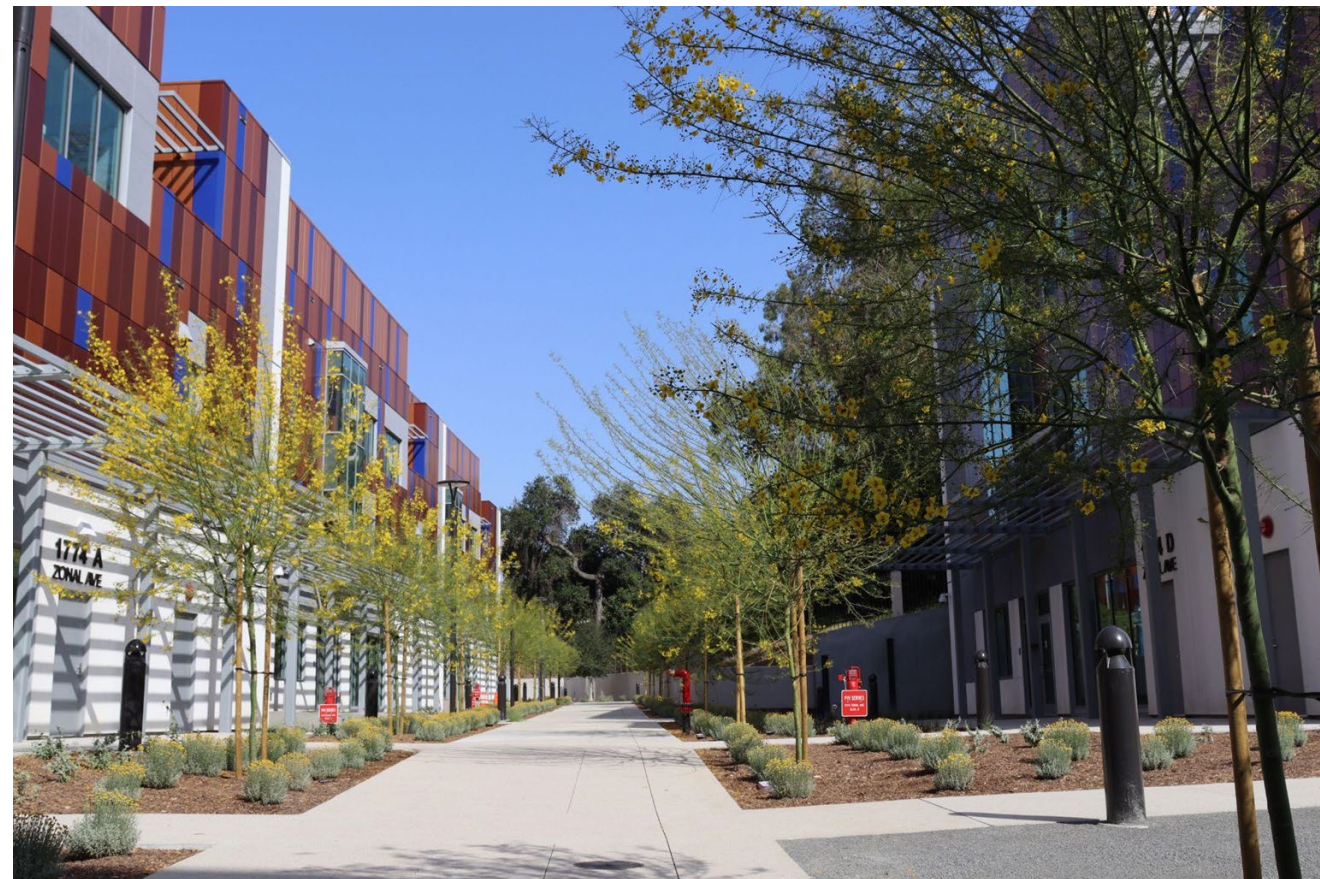
Dr. Josh Banerjee, LAC+USC Medical Center

Operator Representatives from JWCH Institute, STAR Clinic, and Telecare (Dr. Mariela Gorosito)

Restorative Care Village Update



- **Occupancy permits have been obtained**
- **Operators have been selected**
 - **Recuperative Care Center (96 beds) = JWCH**
 - **Residential Treatment Program (64 beds across 4 buildings with 16 beds each, separate operators)**
 - **Star Behavioral, STAR Clinic, Telecare and SSG**



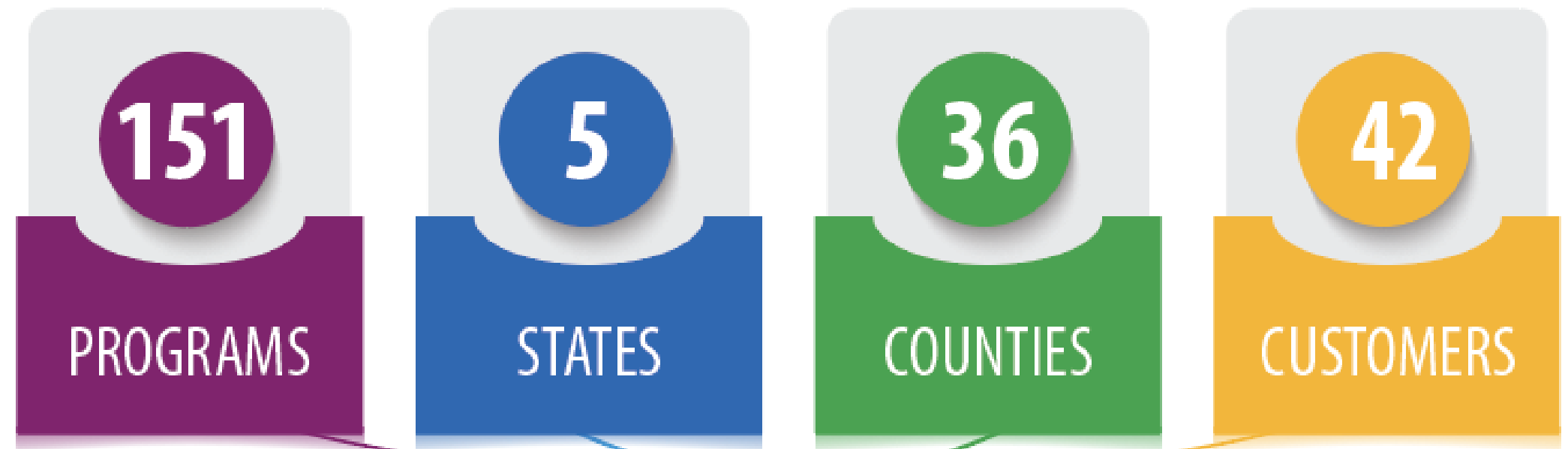




Telecare Magnolia House

Program Overview

Telecare at a Glance



 **26,355** UNIQUE INDIVIDUALS SERVED IN FY20-21

 **4,066** TELECARE EMPLOYEES

Program Philosophy

- Telecare Magnolia House Crisis Residential Treatment (CRT) is a 16-bed short-term, intensive residential program that **provides recovery-oriented, intensive, and supportive services** to clients 18 years of age and older in a safe and therapeutic, home-like setting.
- The goal of the program is to **help clients experiencing acute psychiatric distress** avoid inpatient hospitalization, emergency services, and incarceration; regain their stability in a safe, homelike environment; begin working toward longer-term recovery goals; and establish linkages with stable housing and ongoing treatment to prevent recidivism.
- Magnolia House is designed as a Short-Term Social Rehabilitation Facility. The average length of stay is 10-14 days. Based upon the licensure category, length of stay will not exceed 30 days in almost all cases. If there is an exception to this, appropriate procedures will be followed to secure this extension.

Services and Supports

- **Magnolia House provides a full range of crisis services, including but not limited to:**
- **Individual and Group Counseling**
 - Brief Solution-Focused Therapy
 - Trauma-Informed Care
 - Motivational Interviewing (MI)
 - Cognitive Behavioral Therapy (CBT)
 - Dialectical Behavioral Therapy (DBT)
- **Family Counseling**
 - Within 72 hours the Magnolia House team attempts to engage family members in support and active participation of the client's care. The family will be encouraged to attend family therapy sessions.
- **Crisis Intervention**
 - Assessment, treatment and brief stabilization
 - Medication evaluation and support
 - Evaluation and discharge planning
 - Wellness Recovery Action Planning (WRAP)
- **Client Advocacy**
 - Linkages to a broad range of community-based services and natural supports
 - Empowering relationships, personal responsibility and self-advocacy, individual resilience, meaningful social roles, freedom of choice, and redefining crises as learning opportunities

Who is Eligible for Services?

- **Admission Criteria:**

- Anyone experiencing a behavioral health crisis in Los Angeles County
- Services are provided to adults 18 years and older



Magnolia House Staffing Patterns

- **Shifts**

- Each team full-time member works five, eight hour shifts each week
- Staff are scheduled on-site 24/7 Monday-Sunday
- AM Shift: 7:00 a.m. – 3:30 p.m.
- PM Shift: 3:00 p.m. – 11:30 p.m.
- NOC Shift: 11:00 p.m. – 7:30 p.m.
- On-call rotating shifts available



Questions?



General Hospital and West Campus Feasibility Study Update

Actualización del estudio de factibilidad del hospital general y west campus

Heather Hays, LAC+USC Medical Center Foundation, Inc.

*Doug Cohen, LA County Department of Workforce
Development, Aging and Community Services*

Kelly Quinn, LA County CEO Office

LAC+USC MEDICAL CENTER GENERAL HOSPITAL and WEST CAMPUS FEASIBILITY STUDY

April 2022

Health Innovation Community Partnership
May Meeting
May 6, 2022



Los Angeles County Supervisor

HILDA L. SOLIS

First District • Chair

County of Los Angeles
Chief Executive Office

After three years of community engagement and technical analysis, the Final Feasibility Study is available!!

Visit our Website to read or download the Study:

hicpla.org/general-hospital-feasibility-study



LAC+USC Medical Center General Hospital & West Campus Feasibility Study

"When I look at this iconic structure, I see much more than an architectural gem: I envision a thriving community facility proactively helping people suffering from homelessness and other disadvantages get back on their feet."

– Supervisor Hilda L. Solis, First District, Los Angeles County

After three years of community engagement and technical analysis, the Final Feasibility Study is available!!

The LAC+USC Medical Center General Hospital and West Campus Feasibility Study report was submitted to the Board of Supervisors on April 29, 2022.

Click here to download your copy:

CEO Cover Letter

Study in English

Study in Spanish
Coming soon!

Leave Feedback on the Study Website

We invite your feedback on the Study.

Name

Full Name

Email

Phone

Phone

Affiliation *

Company, Organization, or Neighborhood

I want to subscribe to the newsletter and receive updates.

Key interest areas (Check all that apply):

Affordable Housing

Jobs

Training/School

Local Business Growth

Health Services

Homelessness

Other

Please explain...

Question/Comment

Send Feedback

Our final Community At Large Meeting to present the meeting to the public will be held on Thursday, June 2nd from 5:00 - 7:00 PM via Zoom.

Highlights of the Study

Table of Contents

Main Report

1. Introduction and Key Findings
2. Board of Supervisors Motion & Supervisor Hilda L. Solis' Healthy Village Vision
3. Study Process
 - a. Community Engagement
 - b. Developing County Requirements
 - c. Technical Process
4. Community Engagement Findings
5. Existing Conditions and Improvements Analysis
6. Market Analysis
7. Affordable Housing Analysis
8. Reuse Framework
9. Potential Funding Sources

Appendix

- A. Board Motion and Supervisor Hilda L. Solis' Healthy Village Vision
- B. Community Outreach / Engagement
- C. Historic Analysis
- D. Existing Conditions
- E. Improvements Analysis for General Hospital and West Campus
- F. Market Research Analysis
- G. Affordable Housing Analysis

Summary of Reuse Framework

Community Priorities / Uses

- Affordable housing, including deeply and extremely low income, and for families
- After-school Science, Technology, Engineering, Art, Mathematics center
- Arts / Culture spaces
- Commemorative spaces
- Community services spaces
- Health and social support services space
- Library
- Locally based retail
- Neighborhood Grocery store
- Open space
- Parking
- Preschool / Daycare
- Senior center
- Subsidized to low cost extended stay hotel to support patient families receiving care at the Medical Center
- Workforce and economic development

County Requirements

- Ensure General Hospital meets all applicable building codes applying to residential and mixed-use facilities
- Ensure LAC+USC Medical Center operations can continue effectively
- Ensure reuse implements Board policies, such as Community Benefits and Local and Targeted Worker Hire, and goals of the Countywide Sustainability Plan
- Maintain General Hospital and make more productive use of the underutilized West Campus area
- Replace or maintain secondary helipad
- Resolve temporary or final location for County functions located in the General Hospital and other buildings that may need to be renovated or replaced

Technical Considerations

- Environmental
- Fire protection
- Geotechnical
- Hazardous materials
- Historic resources
- Mechanical, electrical and plumbing
- Open Space
- Structural
- Transportation and parking
- Utilities

Reuse Framework Combines Community Priorities / Uses, County Requirements, and Technical Considerations



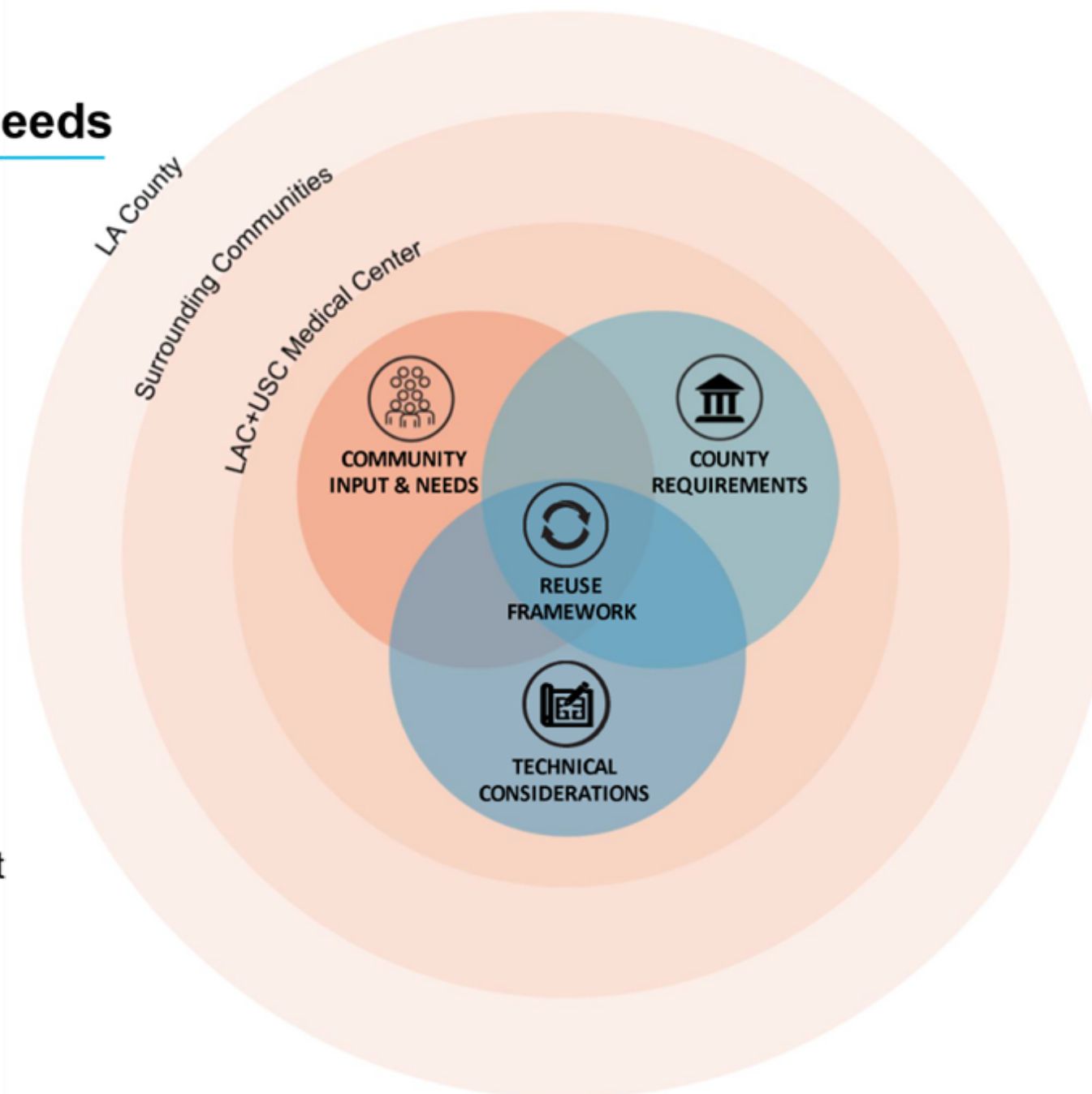
Community Inputs & Needs

- Community stressors, priorities, and desired uses have been voiced through multiple community engagement efforts



Technical Considerations

- There are extensive technical considerations in renovating a large historic building and redeveloping a portion of West Campus



County Requirements



- The County has several requirements, including ensuring the LAC+USC Medical Center can operate and expand in the future

Reuse Framework



- Address community priorities / uses, County requirements, and a range of technical considerations given the size and condition of General Hospital and West Campus

Community Stressors Expressed During the Community Engagement Process

- COVID-19 magnified economic stressors:
 - Closing of small businesses
 - Lack of economic opportunities for disenfranchised
 - Access to safe/clean street vending opportunities
- Environmental justice / pollution
- Food insecurity
- Gentrification and displacement due to:
 - Quality of existing housing, loss of affordable housing stock
 - Market speculation
 - Rent increases
 - Overcrowded housing conditions
- High unemployment
- Homelessness
- Lack of adequate public transportation
- Lack of community engagement in potential economic development opportunities (e.g., bioscience corridor)
- Lack of mental health services adequate to community need
- Limited parking for hospital patients and neighborhood residents



Community Priorities Expressed During the Community Engagement Process

- Adequate mental health services
- Affordable housing for deeply low, extremely low, and very low income neighbors
- Affordable retail, small business support and procurement
- Community services and amenities
- Equity framework to guide development
- Food security and healthy food access
- Long-term economic security
- Meet and exceed County policy standards related to Community Benefits, including Affordable Housing and Economic Opportunity
- Social justice
- Workforce development and economic opportunities for all residents (including undocumented residents):
 - Local and target hire and training Programs
 - Permanent positions beyond construction
 - Jobs with family supporting wages



Community Uses Expressed During the Community Engagement Process

- Affordable housing, including deeply and extremely low income, and for families
- After-school Science, Technology, Engineering, Art, Mathematics center
- Arts/Culture spaces
- Commemorative spaces
- Community services spaces
- Health and social support services space
- Library
- Locally based retail
- Neighborhood grocery store
- Open space/community garden
- Preschool/Daycare
- Public and accessible transportation and parking
- Senior center
- Subsidized to low cost extended stay hotel to support patient families receiving care at Medical Center

Note: List is in alphabetical order



County Requirements in the Reuse Framework

- Maintain General Hospital and make more productive use of the underutilized West Campus area
- County needs to continue to operate multiple public facilities on the campus to include the County's LAC+USC Medical Center, the Restorative Care Village, and Medical-Examiner Coroner
- County functions located in General Hospital and any other buildings that may be renovated or replaced may need to be moved to another temporary or long-term location
- Provide a secondary helipad on West Campus, either maintaining the current helipad or relocating it to a new home on West Campus
- Ensure General Hospital meets all applicable building codes that apply to residential and mixed-use facilities
- Ensure reuse implements Board policies, such as Community Benefits for County Economic Development Projects and Local and Targeted Worker Hire, and goals of the Countywide Sustainability Plan



Technical Considerations in the Reuse Framework

The technical analysis undertaken by the Study team and outlined in the Appendix identifies technical considerations, including:

Housing Focused

- Available affordable housing funding is allocated in small competitive portions, which may extend implementation timeline
- 3-bedroom units for families are desired by the community, but are less cost efficient than studio, 1, and 2-bedroom units (e.g. lower revenue per square foot)

General Hospital

- Withstood the 1994 Northridge Earthquake, but needs structural upgrades for long-term and residential / mixed use
- Is graced with several unique historic interior spaces that need to be preserved and incorporated into a reuse plan
- Requires hazardous materials be abated as a first step in the renovation process
- Provides workspace for nearly 1,000 people who need to be relocated, including County and non-County functions such as The Wellness Center
- A fully-utilized General Hospital will need additional parking

West Campus

- Accessibility improvements must be considered in redevelopment due to an approximately 40' grade change from State Street towards Mission Road
- A potential historic stream is now in an underground pipe and delineated by an easement
- The Pharmacy and Tunnel, the latter of which was constructed as part of constructing General Hospital, offer opportunities for creative reuse
- Parking Garage P-10 on Mission Road is in poor condition and could be demolished, but redevelopment requires more parking. Replacement of any displaced parking will need further evaluation
- Redevelopment requires upgraded site infrastructure including utilities

Study Next Steps

Study Next Steps

- Final Community Meeting (June 2nd)
- Comment Opportunities
 - Responses received to date
 - Website comment card
 - Hospital Week comment card
 - Community Meeting Survey
- Translation into Spanish
 - Posted to website
- Pivot to RFP Process

Community at Large Meeting #5

Final Community Meeting to present the Study to the public

Thursday, June 2nd, 2022

5:00 PM - 7:00 PM | Via Zoom

<https://us06web.zoom.us/j/82931098337>

Meeting ID: 829 3109 8337

To call in: +1 669 900 6833

RSVP on our Website for meeting updates and reminders!

Feasibility Study Feedback Letter Received

Eastside LEADS sent a letter on April 8th, 2022, regarding the GH Feasibility Study process to date to Supervisor Solis and HICP via email sent to Co-Design and a few other HICP members. The letter included the following:

- An acknowledgment of the strong community engagement that has transpired over the past five years.
- An acknowledgement that the process has yielded a strong relationship with the community based on community priorities and one that lessens fears of displacement or harm
- A desire to continue with a strong framework for community benefits and accountability in the General Hospital Feasibility Study and in future phases.

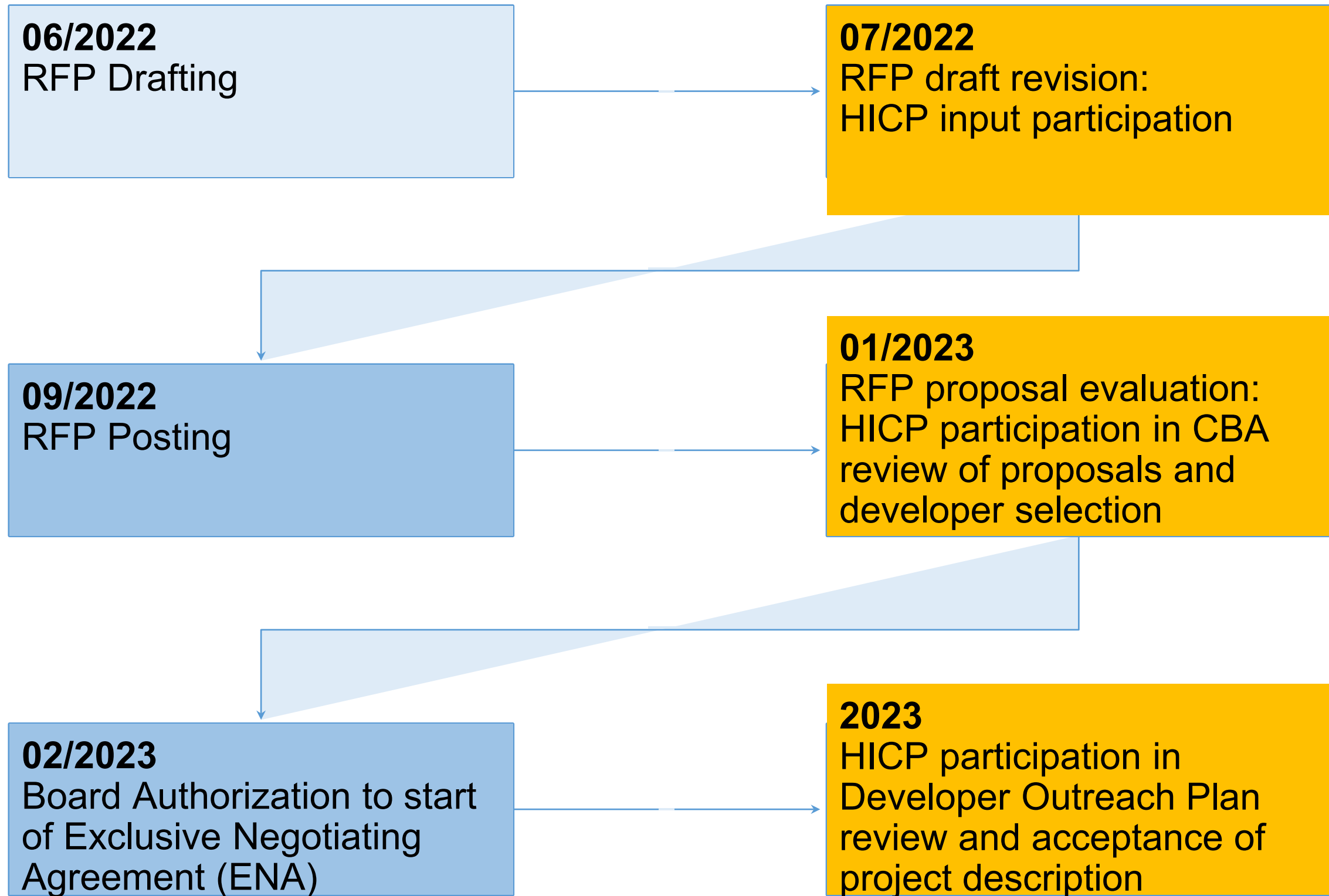
In addition, the letter articulated the following desires:

- Keeping a consistent and transparent community engagement process between LA County agencies, General Hospital reuse consultants, and HICP partners in future phases of development for GH and West Campus
- Setting clear metrics for affordable housing development that meet the need for affordable housing for the lowest income households in the Eastside.
- Strengthening existing local and targeted hire goals for the LAC+USC Medical Center projects through assessment of current goals and by creating youth and adult workforce opportunities regardless of immigration status.
- Incentivizing affordable rents for retail, small business support and local procurement.
- Provide low cost parking and improve access to local transportation.

Request for Proposal (RFP) Update

*Doug Cohen, LA County Department of Workforce
Development, Aging and Community Services*

RFP Roadmap and Timeline



HICP Role and Involvement

How much opportunity will there be for community input to shape the RFP and future phases?

- We are exploring roles for HICP in the RFP development process as well as future phases

What are the proposed roles for HICP in the RFP Process?

- RFP Draft Review
- Proposal Evaluation
 - HICP Subcommittee review of developers' proposed Community Outreach and Community Benefits Plans
- Developer Outreach Plan

HICP Subcommittee Opportunity for RFP Process

In June, HICP will open a self-nomination process for members to apply to serve on the HICP Subcommittee for the General Hospital and West Campus Development RFP.

The role of committee members is likely to be fairly intensive, and will require commitment of significant time and expertise to review the Community Benefits and Outreach Plan proposals submitted by developers.

The ultimate number of committee members will be influenced by the number of proposals received to ensure a reasonable workload for committee members.

Thank You!

For more information, please contact

Heather Hays

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or Sophia Wang

SWang@wdacs.lacounty.gov

Next Meeting:
Friday, June 3, 2022

Próxima reunión: viernes
3 de junio 2022

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