# HEALTH NNOVATION COMMUNITY PARTNERSHIP

Monthly Meeting March 5, 2021

Reunión mensual 5 de marzo de 2021



### Tech Tips for **Zoom Meetings**

Consejos técnicos para reuniones de Zoom

 All attendees – please mute yourself unless you are speaking!

> If there is too much background noise, the moderator will mute your line automatically.

 See your control panel at the bottom of your screen. You can turn your audio and video on or off by clicking the microphone or camera.

A Todos los Participantes –por favor silencie su micrófono al menos que esté hablando.

> Si hay mucho ruido de fondo, la moderadora lo silenciará automáticamente.

Mire el panel de control en la parte inferior de su pantalla. Puede prender o apagar su audio y video presionando el micrófono o la cámara.





















# Tech Tips for Zoom Meetings

## Consejos técnicos para reuniones de Zoom

- **Participants** shows a list of who is in the meeting.
  - Rename yourself: Look for your name>More>Rename>Ok
  - Click the "Raise Hand" button if you want to ask a question

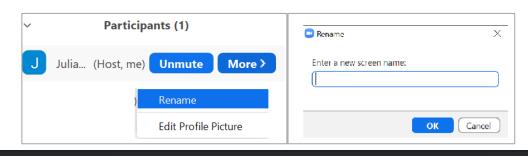


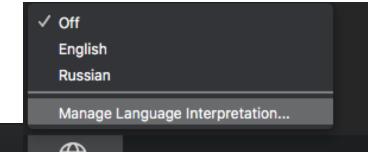
- Chat opens up a shared window where you can type comments or questions to be read by the moderator.
- Interpretation allows you to attend in your language of choice.

- Participants muestra la lista de quiénes están en la reunión.
  - Cambie su nombre: Busque su nombre>More>Rename>Ok
  - Presione el botón "Raise Hand" para hacer preguntas



- Chat abre una ventana compartida donde puede escribir comentarios o preguntas que serán leídas por la moderadora.
- Interpretation permite escuchar la reunión en su lenguaje de preferencia.























End Meeting

#### A&O

# Preguntas y respuestas

- We will try to allow for as many questions as possible, but with a very full agenda, we may not be able to answer all questions live.
- To ask a question please "Raise a Hand" or type your question into Chat.
- You can also use Chat for any comments or feedback for the session.
- The moderator will ask for any questions from those on the phone during the Q&A period.

- Trataremos de permitir la mayor cantidad de preguntas posibles pero, como la agenda es muy extensa, es posible que no contestemos todas las preguntas en vivo.
- Para hacer preguntas- por favor "Levante la Mano" o escriba su pregunta en el Chat.
- También puede usar el Chat para comentarios o devoluciones de la sesión.
- La moderadora tomará preguntas de quienes estén en el teléfono durante el período de Preguntas y Respuestas.

# HICP Guiding Principles

(from our Vision and Mission document)

- 1. All participants agree to basic principles prioritizing equity, community resilience, and health in all programs and projects.
- 2. All participants agree to approach issues with an open mind, be willing to engage in dialogue, and commit to thinking boldly about solutions.
- 3. Participants will state views and ask genuine questions.
- 4. Participants will seek to avoid monologues and arguments; move to conversations where participants are curious and seek to understand various points of view.
- 5. Participants will explain reasoning and intent; share how we reach our conclusions so that others can understand our divergent reasoning.
- 6. Participants will attack the problem and not the person, organization, or institution.
- 7. Participants will define key terms so that we can attain a shared understanding.
- 8. Participants will share all relevant information.
- 9. Participants will always arrive prepared for the meeting.
- 10. During meetings, only one person speaks at a time; we will not engage in sidebar conversations.
- 11. Participants will work to develop a comprehensive, common set of information with which to solve problems and make decisions.
- 12. Participants will jointly design next steps.

## Agenda

8:45	Welcome, Meeting Overview and Guiding Principles	Bienvenida, resumen de la junta y principios rectores
8:50	LAC+USC Medical Center Update	Actualización del Centro Médico LAC + USC
9:10	LA City Council District 14 – Office of Kevin DeLeon	Distrito 14 del Ayuntamiento de Los Ángeles — Oficina de Kevin DeLeon
9:30	SD1 COVID Update	Actualización de SD1 COVID
9:50	LA County Opportunity Zone Policy Update	Actualización de la política de zonas de oportunidad del condado de Los Ángeles
10:15	Workforce Development	Desarrollo de la fuerza laboral

### COVID-19

LAC+USC Medical Center Update

# Actualizaciones del Centro Medico de LAC+ USC

Jorge Orozco, Chief Executive Officer Jorge Orozco, Director Ejecutivo

# LA City Council District 14

## Distrito 14 del Ayuntamiento de Los Ángeles

# Office of Councilmember Kevin DeLeon

### Oficina de Concejal Kevin DeLeon

Nate Howard, Capital Projects Director

Sarah Palacios, Community Affairs Director

Lucy Aparicio, Area Director



Setting A Citywide Homeless Housing Goal ➤ A Way Home is a comprehensive plan to tackle Los Angeles' homelessness crisis.

➤ The City of Los Angeles is the nation's epicenter for the homelessness crisis.

➤ CD 14 is ground zero.

➤ 41,290 Angelenos are homeless, both sheltered and unsheltered.

# THIS IS OUR REALITY

➤ The largest share of unhoused individuals of any city council district lives in Council District 14, an estimated 7,617 unhoused.



## **CD 14**

# HOMELESSNESS COUNT: 7,617

> Santa Monica	907
> Long Beach	2,034
➤ Houston	3,567
> Oakland	4,071
➤ Chicago	5,390
> Sacramento	5,570
> San Jose	6,097
> Phoenix	7,419
> San Diego	7,458



#### LITIGATION MERRY-GO-ROUND

What we have before us is a decision we have to make.

Do we continue to piecemeal our way out of this situation or commit ourselves to a tangible global solution?

- ☐ Jones vs. LA
- ☐ Lavaan vs. LA
- ☐ Desertrain vs. LA
- ☐ Mitchell vs. LA
- ☐ Garcia vs. LA
- ☐ LA Alliance vs. LA.



#### 25 x 25

Setting a Citywide Homeless Housing Goal: 25,000 New Units by 2025.

Achieving this goal means: taking a multi-pronged approach that includes:

- > Streamlined Permitting
- **➤ Standard Pre-Approved Plan**
- > Building Pre-Fabricated Modular Housing Units
- > Adaptive Reuse
- ➤ Master Leasing
- > Redefining Requirement for Temporary Shelters
- > Expansion of Operation Homekey
- > Acquisition of public land
- > Clawing back HHH funds



#### STRONGER ACCOUNTABILITY: MEASURE HHH

Measure HHH – 10,000 Units / \$1.2 Billion

- ➤ Los Angeles City Controller Report
  - Averaging \$531,000 Per Unit
  - City Subsidy \$136,000
- ➤ Clarify City Commitment to HHH Projects in Pre-Development Phase
- ➤ Obtain Status of HHH Projects



# A Way Home: Submitted Motions

- ➤ Adopting 25x25
- **➤ Pre-Approved Housing Structures**
- > Streamlined Permitting Process
- **➤ Maximizing City-owned Properties**
- > Redefining Requirements for Temporary Shelters
- > Expansion of Project Homekey
- > Evaluation of Current HHH Projects
- > HHH Funding Commitment Reconsideration
- > Creating a Permanent Renters Aid Registry

**Green – Adopted by City Council Gold – Approved by Committee – Pending Scheduling at Council** 



## A Way Home

www.aWayHomeLosAngeles.com

**Promote the Support Page** 



### COVID-19

# Impact on SD1 Communities and Vaccine Updates

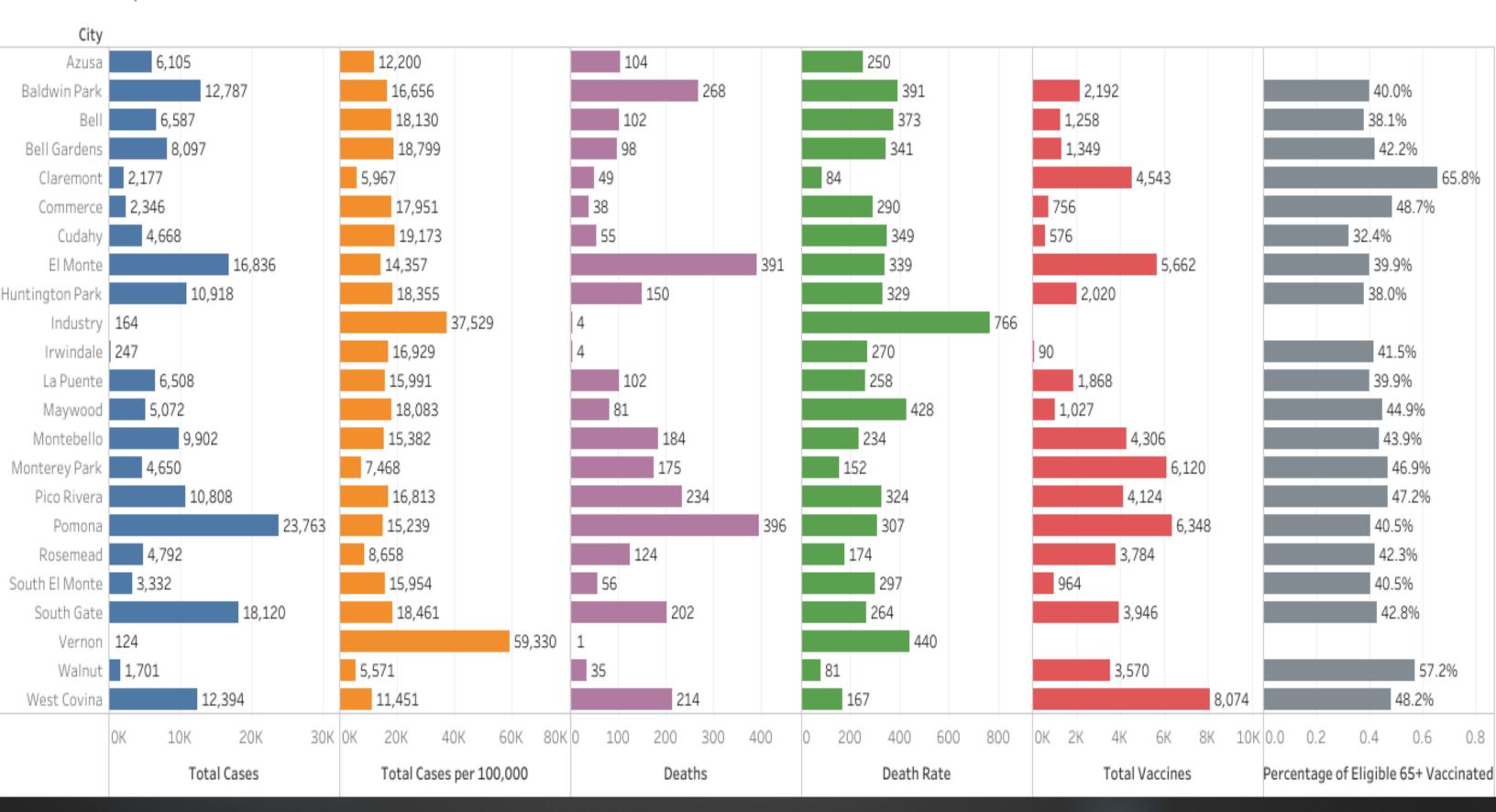
## Impacto en las comunidades SD1 y las actualizaciones de vacunas

Anthony Cespedes, Health Deputy, Office of Supervisor Hilda L. Solis

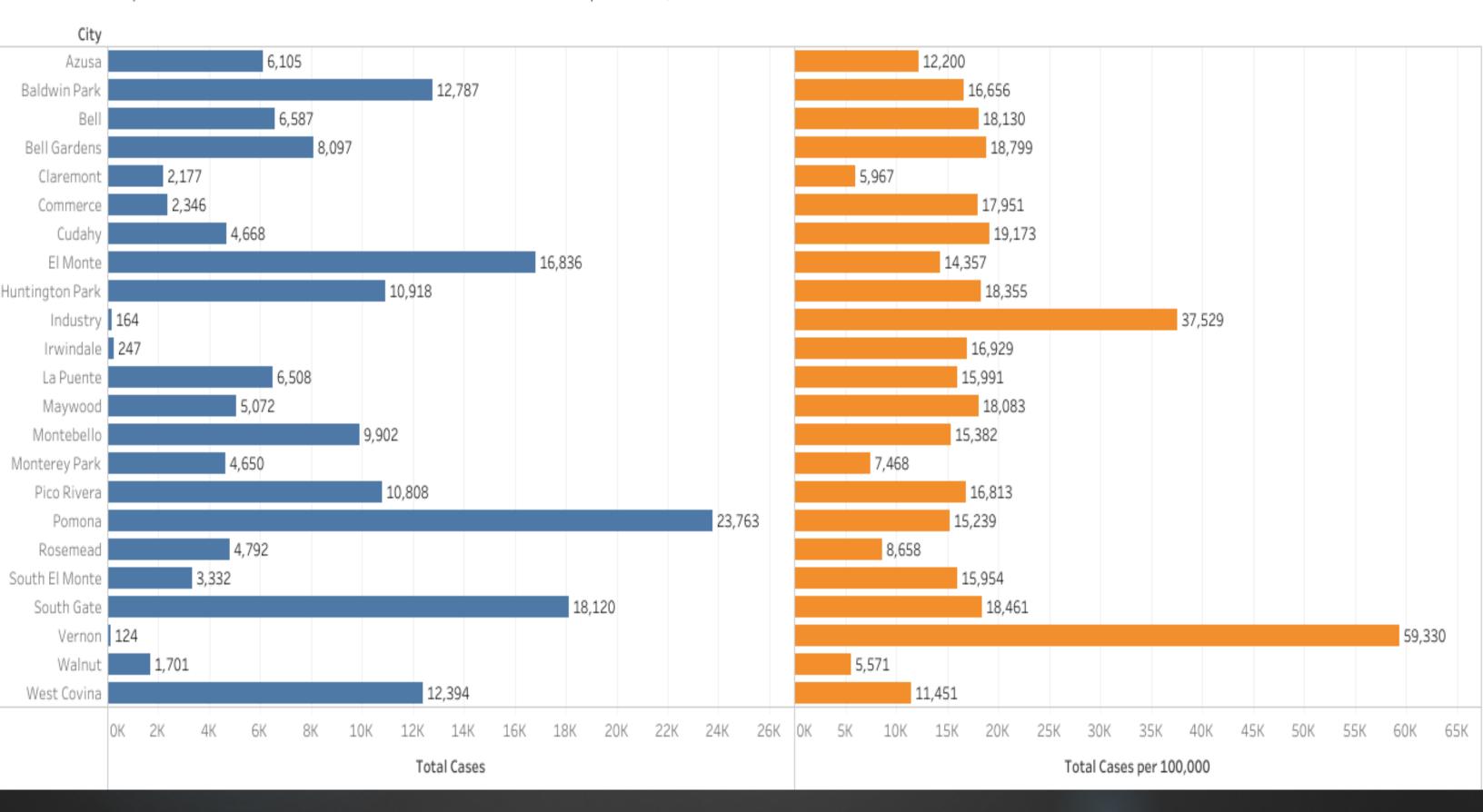
Elise Weinberg, JD, Office of Supervisor Hilda L. Solis

# COVID-19 Impact on SD1 Cities

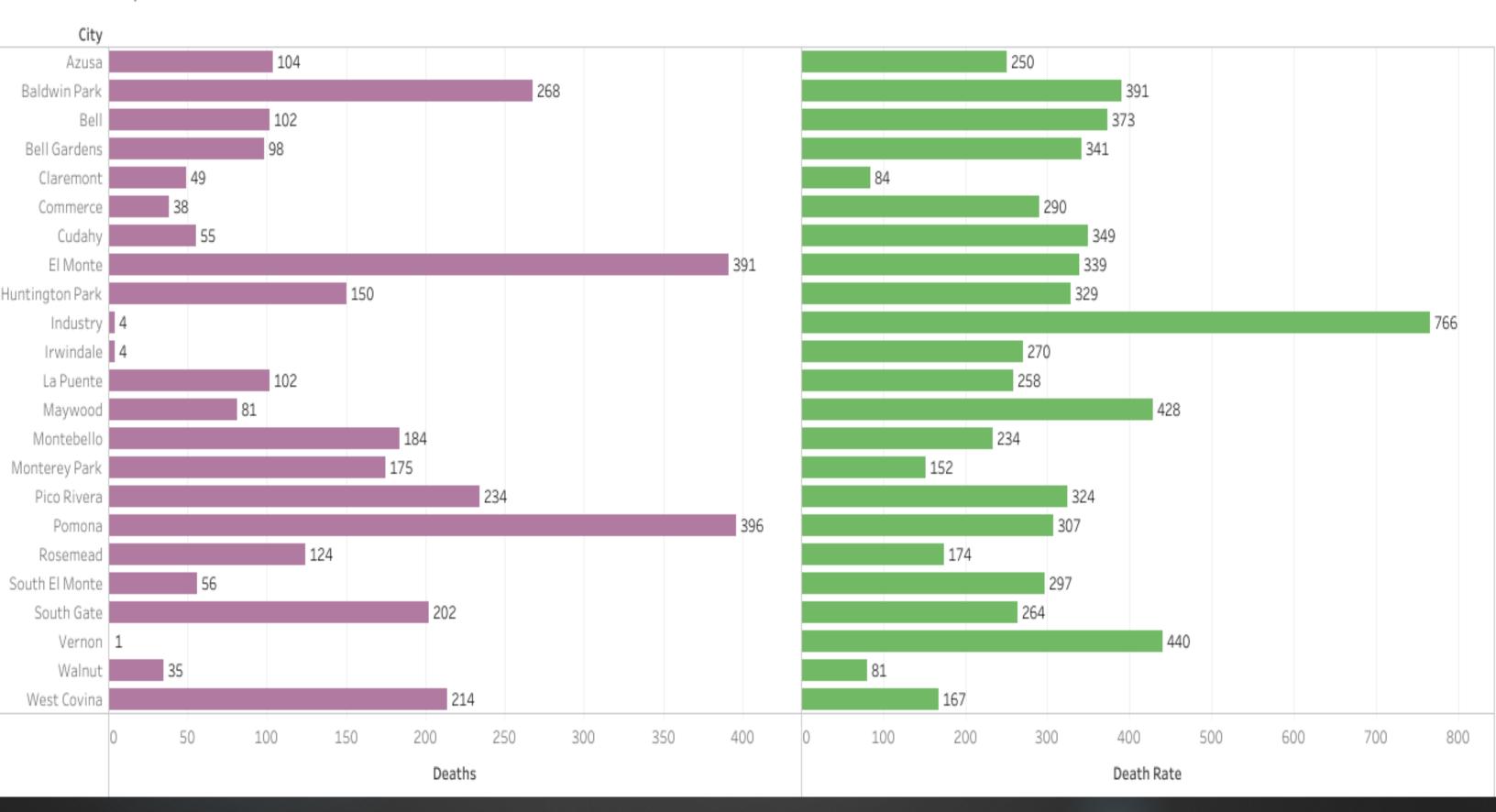
#### COVID-19 Impact on SD1 Cities



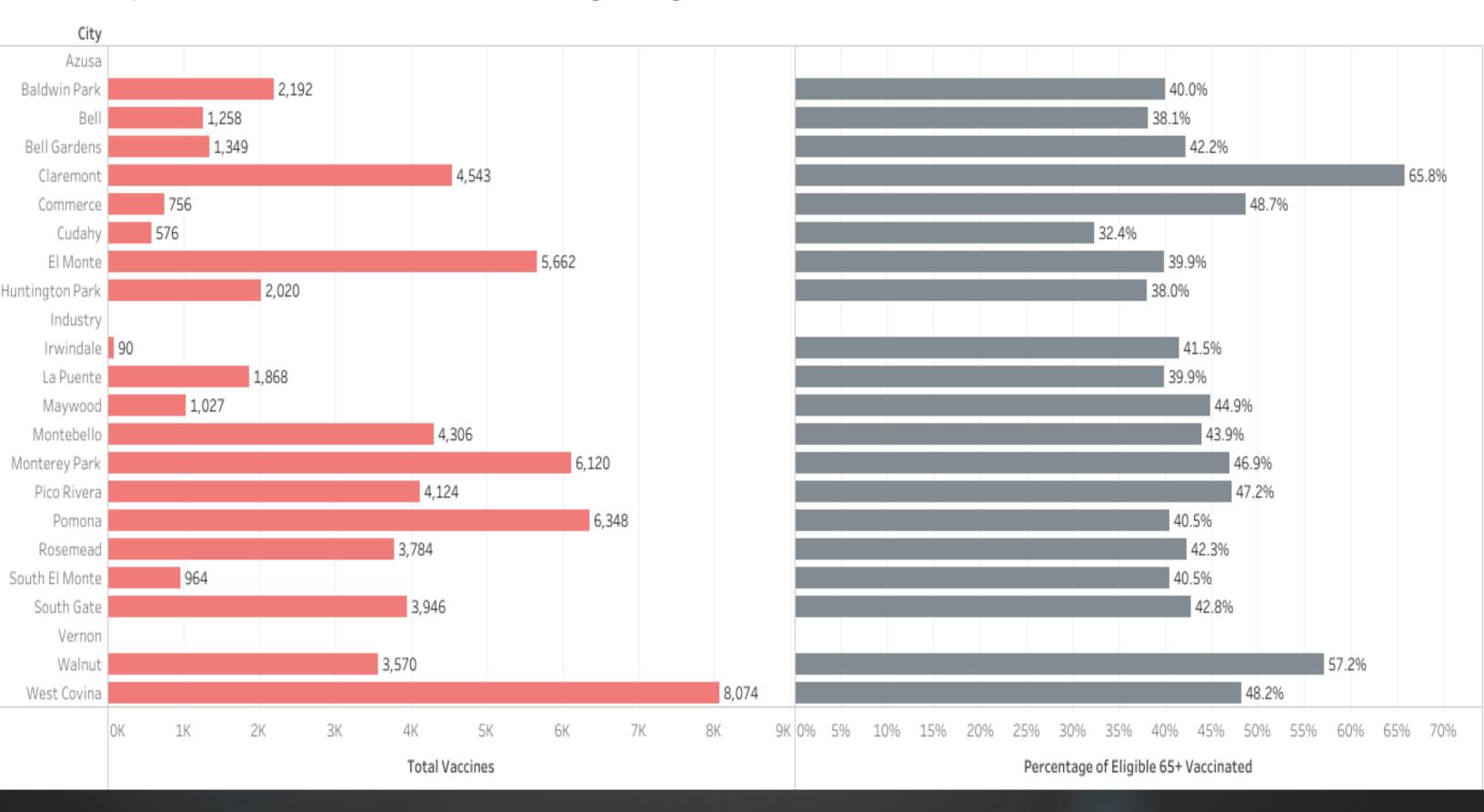
COVID-19 Impact on SD1 Cities - Total Cases & Total Cases per 100,000



COVID-19 Impact on SD1 Cities - Total Deaths & Total Death Rate



COVID-19 Impact on SD1 Cities - Total Vaccines & Percentage of Eligible 65+ Vaccinated



# Economic Development

Desarrollo economico

LA County Opportunity Zone Policy Update

Actualización de la política de zonas de oportunidad del condado de Los Ángeles

Felicia Williams, Joe Dieguez and Robert Valenti, Kosmont Companies

#### **CONFIDENTIAL – CONSULTANT/CLIENT WORK PRODUCT**



# County of Los Angeles Opportunity Zone Policy Recommendations March 2021



## OPPORTUNITY ZONE POLICY & SOCIAL IMPACT PROGRAM

- Gathering community input for Countywide policy for Opportunity Zones (Federal legislation)
- Complements the General Hospital Feasibility Study led by County of Los Angeles
- Proactive policy to guide private investment toward community benefits that could address issues such as displacement
- Brand new policy shaped by the community can serve as a model to other cities and counties to help inform pilot projects as it relates to public properties
- Coordinating with multiple government agencies to help implement County of Los Angeles CEO,
   Regional Planning, Community Development; Los Angeles City Mayor, Council offices, Workforce and Economic Development



## SOCIAL IMPACT INVESTING OPPORTUNITY ZONES (OZ)

#### What is the Opportunity Zone Program?



Tax Cuts and Jobs Act 2017

Tax breaks for capital gains invested in OZs

OZs: economically distressed census tracts selected by states

Investments in projects and businesses in OZs

- Federal tax incentive program designed to stimulate investment in economically distressed communities
- 879 OZs in California, and 8,764 OZs across the country
- 659 separate funds with \$15 billion community development investment capacity
- Investments can be made in real property or businesses certain time limits apply

#### **Key Terms**

- Opportunity Zone economically distressed census tract selected by Governor. Investors receive a capital gains tax break from investing in OZs
- <u>Capital Gains</u> profits made from selling property (businesses, stocks, real estate)
- Qualified Opportunity Funds invest in Qualified OZ Property to provide tax breaks to investors
- Substantial Improvement changes made to buildings that result in a doubling of value during the ownership period



#### OPPORTUNITY ZONE LEGISLATIVE UPDATE

- Final OZ program issued in December 2019
- COVID-19 legislative update provided flexibility during the COVID-19 pandemic by extending investment deadlines
- Biden administration identified key areas of reform consistent with local input received:



- Community Engagement and Benefits incentivize OZ funds to partner with local community organizations, produce community benefit plans for investments
- Evaluating Program Impact review OZ program to ensure tax benefits are directed toward projects with community, economic, social, or environmental benefits
- Transparency reporting and disclosure requirements on local impacts, poverty status, housing affordability, and job creation
- General better alignment between OZ and other existing federal funding programs, adding or eliminating OZ census tracts to, adjusting types of projects that qualify



#### PROJECT TIMELINE

- Original project scope:
  - Kick-off Meeting
  - Stakeholder Engagement Workshops (5) with community groups HICP members, Chambers of Commerce [ON HOLD DUETO COVID-19]
  - Capacity Building Program Development (5) community organizations, OZ funds, government partners
  - OZ Policy/program development and fund strategy

Date	Description			
1/23/2020	Kick-off Meeting			
2/7/2020	HCIP meeting			
	LACUSC feasibility tour			
2/10/2020	SDI & SD2 meetings			
2/24/2020	HICP OZ subcommittee meeting – SEIU 721, Wellness Center, Eastside Leads, Public Counsel, SAJE, ACCE			
3/6/2020	HICP kick off meeting presentation			
Summer 2020	• Capacity building partner meetings - SLATE-Z, Inclusive Action, Project Equity, SoLa Impact, ELA Entrepreneur Center			
Fall 2020	Policy coordination meetings – City of Los Angeles			



#### **OUTREACH SUMMARY & POLICY CONCEPTS**

Types of OZ Projects

<u>Theme I</u>: County OZ projects should provide community benefits

- Affordable housing
- Local / small businesses
- Jobs & workforce development
- Projects / businesses needing capital
- Open space
- Community ownership models

OZ Project Criteria

Theme 2: Apply County policies and criteria to OZ projects

- Anti-displacement / tenant rights
- Community outreach
- Transparency, reporting, & enforcement
- Consider non-County property
- Related LA County Policies:
- Community Benefits Policy
- o Inclusionary Housing Policy
- o Equitable Development Motion
- o General Plan / Housing Element

County Role

<u>Theme 3</u>: Pro-active County role to ensure community benefits

- OZ fund return guarantee
- Infrastructure improvements
- Project support services
- Reduced land costs
- Tax incentives
- Non profit capacity building:
  - Technical assistance
- o Capacity building
- o Project identification
- Communication & outreach



#### **OZ POLICY ROADMAP**

**OZ Policy Objective: Outline a pro-active** role for Los Angeles **County to partner** with OZ funds and community organizations to derive community **benefits** on Countyowned land and incentivize beneficial OZ projects in un**incorporated County** 





#### **RECOMMENDATION – ADMINISTRATION**

#### **Objective:**

Create structure for OZ oversight and community involvement based on best practices

**Policy Recommendation A. I** – Create OZ Task Force of County, City, community partners to review draft policy, identify projects and investors, engage community through outreach and education

**Policy Recommendation A.2** – Create OZ outreach tools (e.g. website, materials, presentations,) targeting interested community members, projects seeking capital, potential OZ funds





kosmont

Birmingham Inclusive Growth Partnership

#### **RECOMMENDATION #I – OZ PROJECT TYPES**

#### **Objective:**

Define which OZ projects are subject to County policy and conduct community needs assessment

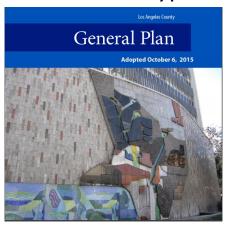
**Policy Recommendation 1.1** – checklist of projects subject to OZ policy (e.g. County-owned land, public-private projects) and requirements for ground leases, Development Agreements, and Community Benefits Agreements

**Policy Recommendation 1.2** – conduct community needs assessment to create project priority list (e.g. affordable housing, open space, jobs, challenging sites); incorporate into existing planning efforts (General and Specific Plans)

**Policy Recommendation 1.3** – create list of County-owned property, sites or business types in need of capital







#### RECOMMENDATION #2 – OZ PROJECT CRITERIA

#### **Objective:**

Develop community benefits criteria for OZ projects, list of supportive public infrastructure, and incorporate into County policies

**Policy Recommendation 2.1** – incorporate OZ policy into County Equitable Development Motion work with requirements from Community Benefits Policy to allow for coordinated land use (e.g. overlay zone) policies; consider adding additional requirements

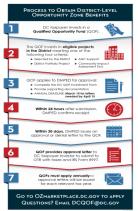
**Policy Recommendation 2.2** – identify public infrastructure investments that could support beneficial OZ projects through General/Specific Plan Capital Improvement Plan process with funding options

**Policy Recommendation 2.3** – create community benefits checklist with community engagement, monitoring, and

reporting process through OZ Task Force



Boulder, CO, Anti-Demolition OZ Overlay Zone



## RECOMMENDATION #3 – COUNTY ROLE AND PARTNERSHIPS

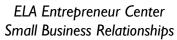
#### **Objective:**

Create a pro-active role for County on both County-owned land and in unincorporated County through incentives and partnerships with local community organizations

**Policy Recommendation #1** – develop incentive program for OZ projects on private property in unincorporated County area, examples from other cities include fund guarantee, special district infrastructure, public-private partnership, support services

**Policy Recommendation #2** – build capacity with local community organizations through grants and training to engage them in OZ outreach and project identification (e.g. Kresge model)







HICP General Hospital and Community Relationships



Kresge Foundation OZ Initiative



#### **CONFIDENTIAL – CONSULTANT/CLIENT WORK PRODUCT**

## THANK YOU **QUESTIONS?**



## Workforce Development

## Desarrollo de la fuerza laboral

Workforce Development Opportunities Update

# Actualización de oportunidades de desarrollo de la fuerza laboral

Isidro Villanueva, LA County Workforce Development, Aging and Community Services (WDACS)

Isidro Villanueva, Servicios comunitarios, para el envejecimiento y el desarrollo de la fuerza laboral del condado de Los Ángeles (WDACS)

Workforce Development, Aging and Community Services

#### Health Innovation Community Partnership







# Local and Targeted Worker Hire



#### Local and Targeted Worker Hire ZIP Codes

Tier-1 Zip Codes:

s:	90005	90006	90007	90010	90011	90012	90013	90014
	90015	90017	90020	90021	90022	90023	90026	90031
	90032	90033	90040	90042	90057	90058	90063	90065
	90071							

2 Mile Radius of Tier 1 Zip Codes:

Tier-2 Zip Codes:

" L	00012	00010	00020	00001	00002	00000	00000	00000
_								
<b>::</b> [	90001	90002	90003	90004	90008	90016	90018	90019
	90028	90029	90034	90035	90036	90037	90038	90043
	90044	90047	90059	90061	90062	90201	90220	90221
Γ	90222	90242	90247	90255	90262	90270	90280	90301
Γ	90302	90303	90304	90501	90601	90602	90630	90640
Γ	90660	90706	90715	90716	90723	90731	90744	90802
	90804	90805	90806	90810	90813	91001	91103	91204
Γ	91205	91303	91306	91321	91324	91331	91340	91342
Γ	91343	91352	91401	91402	91405	91406	91411	91502
Γ	91601	91605	91606	91702	91706	91731	91732	91733
	91755	91766	91767	91768	91770	91776	93534	93535
Γ	93550	93591						

#### Local and Targeted Worker Hires - DPW

LAC+USC Women & Childrens Hospital

Local Worker % = 65.33%

Targeted Worker = 42.65%

**Local Hours: 4560** 

• Tier 1 (5-Mile Radius): 2080

Two Mile Radius: 2174

• Tier 2 (Countywide Qualifying Zip Codes: 806

#### Local and Targeted Worker Hires - DPW

LAC+USC Restorative Care Village

Local Worker % = 32.93%

Targeted Worker = 23.70%

**Local Hours: 6138.48** 

• Tier 1 (5-Mile Radius): 2472

• Two Mile Radius: 436

• Tier 2 (Countywide Qualifying Zip Codes: 3666

#### LAC+USC Job Developer Update



Specializes in design, development, implementation and coordination of community programs that include Disadvantaged and Small Business Programs, Local/Targeted Hire, Labor Compliance and Community Relations programs.

#### 3<sup>rd</sup> and Dangler – Labor Compliance Consultant



An independent consulting firm focused on Local Hire, Local Business Development, Outreach and Prevailing Wage Compliance.

#### Q&A







## Thank you!



# Partner Announcements Anuncios de socios

Next Meeting: Friday, April 2, 2021

Próxima reunión: viernes 2 de avril de 2021

www.hicpla.org

HEALTH INNOVATION COMMUNITY PARTNERSHIP